



## COUNTY OF HUMBOLDT

For the meeting of: May 8, 2018

Date: May 1, 2018

To: Board of Supervisors

From: Clerk of the Board

Subject: Appointment to Fill the Vacancy on the Headwaters Fund Board (HFB).

RECOMMENDATION(S): That the Board of Supervisors appoint Elizabeth Cameron to fill the vacant seat on the Headwaters Fund Board.

SOURCE OF FUNDING: N/A

DISCUSSION:

The Subcommittee for the Headwaters Fund Board reviewed all applications on file with the Clerk of the Board and interviewed candidates. Based upon this review, the Subcommittee is now recommending the appointment of Elizabeth Cameron to fill the vacant seat on the Headwaters Fund Board.

The vacancy on the HFB was due to the expired term of Cedar Reuban. The vacancy was posted on February 27, 2018 and applications were accepted. HFB members serve an initial two-year appointment followed by two possible three-year renewal terms for a total possible service time of eight years. HFB members serve staggered terms to avoid 100% turnover at the expiration of the term. Elizabeth Cameron's term expiration is May 8, 2020.

While there were many qualified candidates, the Subcommittee agreed to recommend the appointment of Elizabeth Cameron as having the best combination of experience, interest, and personal integrity in order to serve the County on the Headwaters Fund Board.

Prepared by Tracy Damico CAO Approval Erishia Hef

REVIEW: Auditor \_\_\_\_\_ County Counsel \_\_\_\_\_ Human Resources \_\_\_\_\_ Other \_\_\_\_\_

## TYPE OF ITEM:

☐ Consent

☒ Departmental

☐ Public Hearing

☐ Other \_\_\_\_\_

## PREVIOUS ACTION/REFERRAL:

Board Order No. \_\_\_\_\_

Meeting of: \_\_\_\_\_

## BOARD OF SUPERVISORS, COUNTY OF HUMBOLDT

Upon motion of Supervisor Fennell Seconded by Supervisor BassAyes Bass, Fennell, Sundberg, Bohn, Wilson

Nays \_\_\_\_\_

Abstain \_\_\_\_\_

Absent \_\_\_\_\_

and carried by those members present, the Board hereby approves the recommended action contained in this Board report.

Dated: 5/8/18

By: \_\_\_\_\_

Kathy Hayes, Clerk of the Board

Please note that at the time of this posting, the Clerk of the Board's office had four Headwaters Fund Board applications on file. Those applications are attached.

**FINANCIAL IMPACT:**

Appointing members to the vacant seats on the HFB has no impact on the General Fund, and serves the Board's core role of supporting business, workforce development and creation of private-sector jobs.

**OTHER AGENCY INVOLVEMENT:**

None

**ALTERNATIVES TO STAFF RECOMMENDATIONS:**

Your Board could decide to appoint alternate candidates to the Headwaters Fund Board.

**ATTACHMENTS:**

Headwaters Fund Board Roster and Headwaters Fund Board Applications.

**SKILLS &  
ATTRIBUTES**

**SKILLS:** Relationship Building | Customer Service | Management & Team Building | Workshop & Brainstorm Facilitation | Public Speaking & Communications | Problem Solving | Project Management & Budgeting

**ATTRIBUTES:** Driven | Passionate | Personable | Positive | Deadline Oriented | Analytical

**EDUCATION**

**BOSTON UNIVERSITY: 8/2008 - 1/2012**

MA Economics | BA Economics | BA International Relations | GPA 3.86 (out of 4.0) | Summa Cum Laude | Dean's List (7 of 7 semesters)

**SCALED AGILE PRODUCT MANAGER/PRODUCT OWNER CERTIFICATION: 6/2014**

**EXPERIENCE**

**VP OF CLIENT ENGAGEMENT, FREE RANGE: 8/2017 - PRESENT**

Member of leadership team responsible for stewarding client partnerships and improving project process to ensure our clients are set up for long term impact; manage top-priority brand and innovation projects; manage client services team and studio-wide resourcing; analyze and improve implementation of project process.

**SENIOR STRATEGIST, FREE RANGE: 6/2015 - 7/2017**

Managed brand and innovation projects for some of the world's biggest change agents from start to finish, with ultimate responsibility for the management of budget, schedule and quality of deliverables; built trusted client relationships, serving as a listening ear and strategic partner; facilitated brand and innovation workshops.

**PRODUCT MANAGER, PEARSON EDUCATION: 6/2011 - 6/2015**

Brainstormed how best to meet customer needs, promoted stakeholder interests, managed development of new software projects, assisted with customer support.

**CO-FOUNDER, HUMBOLDT PROPERTY ALLIANCE: 11/2007 - 6/2008**

Gathered local leaders, spoke at county supervisor meetings, and organized a rally to fight proposed law limiting rights of timber land owners.

**THOUGHT  
LEADERSHIP**

**HOW VALUE-BASED BANKS ARE DRIVING GOOD:** "It's important to recognize, however, that increased access to financial services is only one part of the financial sector's ability to do good. As we expand our focus on improving economic opportunity, we're seeing a number of our partners push beyond access towards a deeper commitment to values-based banking. For these organizations, and others in the values-based banking movement, access is just the beginning."

**RURAL AMERICA AND THE REFRAMING OF OPPORTUNITY:** "As my husband and I wrestled with these questions, he asked me a question of his own: What if you thought about what you can offer this community instead of what it can offer you? As I replayed those words in my mind, I got more excited than I had in a longtime. My definition of opportunity had shifted. Now, I realize that my ability to have an impact in the here and now is likely greater in my hometown, than it would be anywhere else. Not because the problems my hometown faces are smaller or simpler than those of the big cities, but because there are less people looking to solve them."

**BUILDING MOVEMENTS VS. MOMENTS:** "The internet and social media are full of moments that gather attention and lead to outcomes like Facebook likes and retweets. While these outcomes can help raise awareness, for true change to take hold they must be connected to a broader initiative that converts awareness into action - they must be part of a movement. So, with the New Year upon us, how do we use the power of the internet to go beyond moments to create movements that help bring about our actual goals in substantial, tangible ways?"

# Headwaters Fund Board Member Application



## Contact Information

Name	Elizabeth Cameron
Street Address	
City ST ZIP Code	Eureka CA 95503
Home Phone	
Work Phone	
E-Mail Address	elizabeth@freerange.com

## Instructions

Individuals interested in serving as a Headwater Fund Board Member must complete this application form. Please submit completed form and resume to:

Mail: Clerk of the Board  
County of Humboldt  
Re: Headwaters Fund  
825 5<sup>th</sup> Street  
Eureka, CA 95501

Electronic:  
[khayes@co.humboldt.ca.us](mailto:khayes@co.humboldt.ca.us)

Fax:  
707-445-7299 – Attn: Clerk of the Board, Kathy Hayes

Attach more pages as necessary, but be concise.

To download application or learn more about the Headwaters Fund, please refer to [www.humboldt.gov/headwaters](http://www.humboldt.gov/headwaters).

For additional questions regarding board membership, please contact: [headwaters@co.humboldt.ca.us](mailto:headwaters@co.humboldt.ca.us) or 707-445-7745. Applications are subject to public records acts and disclosure requirements.

## Special Skills or Qualifications

What would you like to accomplish on the Headwaters Fund Board?

At the most basic level, I would want to ensure I was adding value to the Board and enhancing the impact of the Fund by offering my unique perspective and leveraging my personal skillset and network.

On a more personal level, I am eager to apply my talents for the betterment of this place that I have chosen to call home. My husband and I both grew up in Eureka and—after having been away for some time—have chosen to return to build our lives here. And I must say, it wasn't an easy decision. But, having made it, I feel a renewed passion for helping this community live up to its potential and become a place my children would be thrilled to return home to.

As a member of the Board, I would be particularly interested in considering how the Fund can support the creation and execution of a shared vision for Humboldt's future. In doing so, I feel it is critical to consider how the Fund could best support local businesses in achieving greater reach outside of Humboldt County, inspire local youth to take initiative to build a community they want to call home, and further efforts to capitalize on our natural beauty through a thriving tourism economy.

Describe how your experience and/or employment qualifies you to serve on the Headwaters Fund Board:

As a 4<sup>th</sup> generation resident of Humboldt County—and dare I say, a millennial—who chose to leave and then return, I believe I would bring a unique perspective to the Board. When my husband received a job offer from Whitchurch Engineering, I was forced to examine why I was nervous about moving home. And, having chosen to do so, I am now more appreciative than ever of what this community has to offer.

In addition, my family (the Pierson family) has been involved in helping shape this community for generations. This legacy has both helped drive me and, perhaps more importantly, has given me a greater understanding of the forces that have shaped our community and the challenges and opportunities that lie ahead.

I also believe the education I received at Boston University, culminating in a MA in Economics and a BA in International Relations, has given me valuable tools to support the Board in thinking through the potential impacts of various efforts and the key drivers of their successful execution.

Finally, in my role at Free Range, a purpose-driven innovation and storytelling consultancy, I work on a daily basis to help some of the world's largest change agents maximize their impact. In doing so I have honed my ability to think strategically, create alignment among diverse stakeholder groups and drive initiatives from their planning stages to their successful implementation. I believe this skillset, as well as the network I have built through my work, would be a valuable asset for the Board.

Describe any previous board (or comparable) experience:

In my role at Free Range, I am consistently called upon to support boards and executive teams in thinking through various strategic approaches and coming to a decision together. Through this work, I have gained insights into what makes an effective board and how to successfully leverage the assets of a diverse team to craft impactful solutions.

What is your vision for the Headwaters Fund Board?

I see the Headwaters Fund Board as having an incredible opportunity to help drive a shared vision for the future of Humboldt County. In such a role, the Board would be able to expand the impact of the Fund beyond its own immediate efforts by serving as an exemplar of what our community can accomplish, and become, if we work together.

How would you work with other Board members to arrive at decisions?

When making a decision, I always start by ensuring I fully comprehend the decision at hand. This means making sure I understand the options on the table and the key criteria for decision making. I then work to ensure I have all the information reasonably possible to support my analysis of the relative merits of different options. And, I seek out diverse perspectives to ensure I am considering all angles.

As a Board member, I would seek to support such a process as a collective, making sure to both convey my opinions clearly and be willing to adjust them when presented with compelling counterpoints.

Describe area(s) of expertise/contribution you feel you can make:

**Storytelling & Marketing:** My experience at Free Range has given me the tools to develop stories and marketing strategies that drive action.

**Strategic Thinking:** My work experience and education have given me the skillset needed to support the Board in thinking through the potential impacts of various efforts and the key drivers of their successful implementation.

**Network & Relationship-Building:** I have built an extensive network through my work at Free Range consisting of key employees at non-profit organizations, venture capital firms, marketing and consulting agencies, community development organizations and for-profit companies that I would be happy to leverage as needed to support the Board's efforts. In addition, I excel at relationship-building and would be eager to help build new strategic partnerships to support the work of the Board.

**Boomerang Perspective:** As a boomerang, I feel I can help the Board consider efforts that would encourage younger individuals to build a life in, and contribute to the future of, Humboldt County.

**Decision Making & Process Management:** Having years of experience in client and project management, I believe I can help facilitate effective decision making and drive on-time completion of key efforts.

What role would you play on the Board?

As a new board member, I would want to take the time to best understand how I could best add value. But, given the various strengths I have outlined previously, I see myself as being able to play the role of information gatherer, decision facilitator, partnership builder, project manager and strategic contributor.

How much time would you have for the Headwaters Fund Board per month?

I can commit to 10-15 hours per month of my time.

What are your other time commitments?

My main time commitment is my full-time job at Free Range.

I am also in the process of becoming a CASA volunteer which requires an average commitment of 2 hours per week.

Please provide three references who can speak to your qualifications and ability to serve on the Headwaters Fund Board. Include: Name, Title/Organization, relationship to you, phone and email.

Austin Dannhaus

-Title/Organization: CEO, Free Range  
-Relationship: Colleague & Direct Supervisor  
-Phone:  
-Email: [austin@freerange.com](mailto:austin@freerange.com)

Bill Barnum

-Title/Organization: Attorney at Law, Barnum Law Office  
-Relationship: Friend and Personal Advisor  
-Phone:  
-Email: [wfb@barnumlaw.net](mailto:wfb@barnumlaw.net)

Bill McAuley

-Title/Organization: Certified Public Accountant, Demello, McAuley, McReynolds & Holland, LLP  
-Relationship: Friend and Personal Advisor  
-Phone:  
-Email: [BMcAuley@dmmh-cpa.com](mailto:BMcAuley@dmmh-cpa.com)

#### Agreement and Signature

By submitting this application, I affirm that the facts set forth in it are true and complete, to the best of my knowledge:

Name (printed)	Elizabeth Cameron
Signature	<i>Elizabeth Cameron</i>
Date	4/9/2018

## Hayes, Kathy

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**From:** Elizabeth Cameron <elizabeth@freerange.com>  
**Sent:** Monday, April 9, 2018 11:50 PM  
**To:** Hayes, Kathy  
**Subject:** Elizabeth Cameron - HWF Board Application  
**Attachments:** ElizabethCameron\_HWFBoardRecruitmentApplication.pdf;  
ElizabethCameron\_Resume.pdf

Hello Kathy,

Please consider the attached application form and resume as my official submission for a board position with the Headwaters Fund.

I am truly grateful for the opportunity and look forward to discussing further. Please don't hesitate to reach out with any questions.

Best,

**ELIZABETH CAMERON**

VP of Client Engagement

[freerange.com](http://freerange.com)

**FREE RANGE** | Innovation & Storytelling for Good



## THE HEADWATERS FUND

### Application to Serve on the Headwaters Fund Board

Name: Larry Henderson  
Address:  
Phone:  
Email: henderson95524@gmail.com  
Employer: Retired

1. What would you like to accomplish on the Headwaters Fund Board? To participate in the Headwaters Fund decision-making process for carrying out the purpose and mission of the Fund consistent with the Prosperity Economic Development Plan.
2. Describe how your experience and/or employment qualifies you to serve on the Headwaters Fund Board: I am educated as an Engineer and Planner, with a BS in Civil Engineering and (of direct relevance) a MS in Urban Planning. My lifelong profession has centered on local governance and community development. I have worked—as an employee and as a volunteer—with public agencies, private enterprises, and community and civic organizations; and my work has included community organization, interagency collaboration, conflict resolution, and rural community economic development and renovation. My more recent work has been strategic planning for short- and long-term business projects. Of key contribution, I was one of the original participants in creating the Headwaters Fund Charter. All my work and volunteer experience has prepared me with the knowledge and skills needed to be an active and constructive Board member managing the Headwaters Fund.
3. Describe any previous Board (or comparable) experience: I have served as an officer or chair of several committees, including the County's Private Industry Council, the County's Workforce Investment Board, and the County's Business Leaders Roundtable. I have also been a member and served as officer of various civic organizations, including as the Board President of a private K-12 school.
4. What is your vision for the Headwaters Fund? To promote and be an active supporter of the training of our local workforce.

5. How would you work with other Board members to arrive at decisions? The test is working with others in conflict situations; and I believe my reputation is conflict resolution by collaboration, rather than confrontation.
6. Describe area(s) of expertise/contribution you feel you can make: I was recruited by and worked for the U.S. State and Defense Departments as a Subject Matter Expert on rural economic renovation, and I taught the subject at the National Training Center. The principles and practices are very relevant to our local economic conditions.
7. What role would you play on the Board? As one of the decision-making Board members, I would study the agendas set for the Board and the background materials submitted with the agendas; I would participate with the other Board members in considering, discussing, and acting on each agenda item; and I would support the decisions of the Board.
8. How much time would you have for HFB service per month? I would dedicate the time required to attend and participate in Board meetings and would take the time needed to review and prepare for making informed decisions scheduled for each meeting.
9. What are your other time commitments? I do not have a full-time job commitment that would distract from meeting my commitment as a Headwaters Fund Board member. The potential high-priority conflict would be my commitment to family. I foresee no conflict with meetings scheduled through 2018.
10. Please provide three references who can speak to your qualifications and ability to serve on the Headwaters Fund Board. I will provide the references immediately upon request and confirmation that I am a candidate to fill the position.

I certify the information on this application to be accurate and complete to the best of my knowledge:

Signature Larry Henderson Date April 10, 2018

Resume is attached

# Larry D. Henderson

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• Bayside, CA 95524 •

• henderson95524@gmail.com

## **Overview:**

- Educated as a Planner, Engineer, and Project Manager.
- Expert on local governance and regulatory compliance.
- Specialty is strategic planning for short- and long-term projects.
- Worked with public agencies, civic organizations, and private enterprises.
- Work includes community organization, interagency collaboration, conflict resolution, and rural community economic development and renovation.

## **Education and Registration:**

- BS, Civil Engineering; Humboldt State University.
- MS, Urban Planning; University of Oregon.
- Civil Engineering; EIT, California.

## **Professional Experience:**

- City Planner.
- Senior County Planner.
- Associate Civil Engineer for engineering firm.
- Regional Manager of interstate engineering and geologist firm.
- Consultant for planning, permitting, and engineering.
- Middle East Governance/Cultural Advisor for U.S. Army.
- Middle East Scenario Planner for U.S. State and Defense Departments.
- Government Relations Coordinator for Realtors' Association.
- Consulting Economic Strategist and Promoter.

## **Public Service:**

- Past Chair; Humboldt County Workforce Investment Board.
- Past Chair; Humboldt County Business Leaders Roundtable.
- Past Officer; Humboldt County Private Industry Council.

## **Community Service:**

- Current Chair; Humboldt Bay Harbor Working Group.
- Past Board President; a private K-12 school.
- Past Board President; Eureka Theater Restoration.
- Member and Officer of various civic organizations.

## **Military Service:**

- COIN SME; Middle East Local Governance.
- Embedded Governance Advisor; DOS ePRT, U.S. Army, Iraq.
- Senior DOS PRT Training Specialist; National Training Center, Ft. Irwin.

# **Kenneth Carswell**

Eureka, California, 95501

[kennycarswell@yahoo.com](mailto:kennycarswell@yahoo.com)

## **Education**

Eureka Senior High – Eureka, CA.  
2006-2010

College of the Redwoods – Eureka, CA.  
2010-2011

## **Work Experience**

Pierson's Building Center, June 2006-March 2011

Stocker/ Loader, Checked in inventory in warehouse. Stocked shelves in main store and helped customers load their vehicles.

State Farm Insurance, March 2014-February 2015

Multiple Lines Representative, Fully licensed insurance agent servicing and selling property, casualty, life and health insurance.

Les Schwab Tire Center, March 2011-July 2017

Sales & Service, Customer Service of all aspects. Performing maintenance on passenger vehicles and selling tires, shocks, brakes, and various front end parts. Working on fleet vehicles. Ordering and transferring freight. Ordering tools and supplies. Counting and maintaining inventory.

Security National Properties, July 2017-Present

Leasing & Operations, Property management, project management, leasing and operational duties for commercial properties in 20 states.

## **Skills**

- Can use PowerPoint, Excel, and Word proficiently.
- Licensed Insurance Agent/Broker in Property & Casualty/ Life & Health

## **References:**

Kelly Kurwitz: Paralegal at Richard Daly Inc.

Phone:

Bill McAuley: CPA at Demello McAuley McReynolds & Holland LLP

Phone:

Morgan Randall: Store Manager at Pierson's Building Center

Phone:

# Headwaters Fund Board Member Application



Headwaters Fund

## Contact Information

Name	Kenneth Carswell
Street Address	
City ST ZIP Code	Eureka CA. 95501
Home Phone	
Work Phone	
E-Mail Address	kennycarswell@yahoo.com

## Instructions

Individuals interested in serving as a Headwater Fund Board Member must complete this application form. Please submit completed form and resume to:

Mail: Clerk of the Board

County of Humboldt

Re: Headwaters Fund

825 5<sup>th</sup> Street

Eureka, CA 95501

Electronic:

[khayes@co.humboldt.ca.us](mailto:khayes@co.humboldt.ca.us)

Fax:

707-445-7299 – Attn: Clerk of the Board, Kathy Hayes

Attach more pages as necessary, but be concise.

To download application or learn more about the Headwaters Fund, please refer to [www.humboldt.gov.org/headwaters](http://www.humboldt.gov.org/headwaters).

For additional questions regarding board membership, please contact: [headwaters@co.humboldt.ca.us](mailto:headwaters@co.humboldt.ca.us) or 707-445-7745. Applications are subject to public records acts and disclosure requirements.

## Special Skills or Qualifications

What would you like to accomplish on the Headwaters Fund Board?

I would like to bring ideas to the table to help enrich our community and stimulate our local economy. I want to help develop our county to bring living wage jobs to my fellow citizens of Humboldt.

Describe how your experience and/or employment qualifies you to serve on the Headwaters Fund Board:

I am born and raised in Humboldt County and have lived here my whole life, my roots are deeply planted here and I wish to see this area prosper. At my current employer I manage multiple commercial properties and also manage multiple large scale projects on these properties.

Describe any previous board (or comparable) experience:

I have not previously held a seat on any board but I do actively attend Eureka City Council meetings Humboldt Bay Harbor Working Group meetings.

What is your vision for the Headwaters Fund Board?

My vision for the Headwater Fund Board is for it to continue to spur local business and promote living wage jobs for the people of Humboldt County.

How would you work with other Board members to arrive at decisions?

I am a firm believer in a good brainstorming session to bounce ideas off of each other and arrive at a group decision. I pride myself on my communication skills and being able to work well in a group setting.

Describe area(s) of expertise/contribution you feel you can make:

Coming from a job that deals with project management and commercial property management I have the ability to go through processes to make sound logical decisions. I understand how to budget and get the job done.

What role would you play on the Board?

I would play whichever role is asked of me to play. I am a team player and I can adapt to excel in whatever role needs to be filled.

How much time would you have for the Headwaters Fund Board per month?

I can give most of my non-working hours as needed.

What are your other time commitments?

My time commitment currently is my job which is 9-5 Mon.-Fri.

Please provide three references who can speak to your qualifications and ability to serve on the Headwaters Fund Board. Include: Name, Title/Organization, relationship to you, phone and email.

Bill McAuley  
CPA at Demello, McAuley, McReynolds & Holland  
Friend

Kelly Kurwitz:  
Paralegal at Richard Daly Inc.  
Friend

Morgan Randall:  
General Manager at Pierson's Building Center  
Former Employer

### Agreement and Signature

By submitting this application, I affirm that the facts set forth in it are true and complete, to the best of my knowledge:

Name (printed)	Kenneth Carswell
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Signature	
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Date	4/9/2018
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ATTN: Kathy Hayes

The Headwaters Fund  
Application to Serve on the Headwaters Fund Board

**Instructions:** Individuals interested in serving as Headwaters Fund Board Members must complete this application form. Please submit this completed form along with a resume to:

Mail: Clerk of the Board  
County of Humboldt  
Re: Headwaters Fund  
825 5<sup>th</sup> Street  
Eureka, CA 95501

Email: khayes@co.humboldt.ca.us  
Fax: 707-445-7299 (attn: Clerk of the Board, Kathy Hayes)



Attach more pages if necessary, but please be concise.

For details on the Headwaters Fund or to download this application, please refer to [www.humboldt.gov.org/headwaters](http://www.humboldt.gov.org/headwaters). For information about board member service or other questions about the Headwaters Fund, email [headwaters@co.humboldt.ca.us](mailto:headwaters@co.humboldt.ca.us) or call 707-445-7745. Applications are subject to public records acts and disclosure requirements.

Name: Susan O. Rotwein  
Address: 11111 Trinidad, CA 95570  
Phone: \_\_\_\_\_ Fax: \_\_\_\_\_  
Email: capnzaen2@gmail.com  
Employer (if employed): Small Business owner  
Position (if employed):

1. What would you like to accomplish on the Headwaters Fund Board?

Economic prosperity in Humboldt County



2. Describe how your experience and/or employment qualifies you to serve on the Headwaters Fund Board:

As a small business owner for more than 30 yrs I bring first hand knowledge and experience of what is necessary to manage, create and evaluate a successful business. I believe my entrepreneurial spirit will be an asset.

3. Describe any previous Board (or comparable) experience:

Trinidad City Council  
 Trinidad Chamber of Commerce Board  
 Small Business owner & CEO

4. What is your vision for the Headwaters Fund?

Economic and infrastructure development in Humboldt County to provide sustainable living wage jobs. Create opportunities to develop skill sets for a vibrant economy. Improve economic conditions through collaborative and cooperative efforts of

5. How would you work with other Board members to arrive at decisions?

I have lots of experience working with varied groups around common purpose. Active listening and consensus building are assets of mine.

6. Describe area(s) of expertise/contribution you feel you can make:

I am visionary looking to the Big picture and the future. It is important to take innovative approaches for the economic development of our broader community. I have years of experience working within government and private systems and sectors. I believe that this experience will serve the board well.

7. What role would you play on the Board?

An active participative Board Member with good listening skills. I work well with others to collaborate on projects.

8. How much time would you have for HFB service per month?

Monthly meetings, additionally prep time for homework and research

9. What are your other time commitments?

Trinidad City Council  
Small Business Owner

10. Please provide three references who can speak to your qualifications and ability to serve on the Headwaters Fund Board.

a. Name: Ryan Sundberg Title & Organization: Humboldt County Supervisor

Relationship to you: Supervisor Phone: \_\_\_\_\_ email: \_\_\_\_\_

b. Name: Donna Simone Title & Organization: Retired UHS CEO

Relationship to you: Former Supervisor Phone: \_\_\_\_\_ mail: \_\_\_\_\_

c. Name: Jackie Hostler Title & Organization: CEO Trinidad Rancheria  
Civil and Business Associations Fish and Wildlife Commissioner

Relationship to you: \_\_\_\_\_ Phone: \_\_\_\_\_ mail: \_\_\_\_\_

I certify the information on this application to be accurate and complete to the best of my knowledge:

Signature

Date

4/10/18

## Headwaters Roster 2017-18

NAME	APPOINTED	REAPPOINTED	EXPIRES
<b>CHARLES ELLSWORTH</b> Eureka, CA 95501 <a href="mailto:orahorace@sbcglobal.net">orahorace@sbcglobal.net</a>	May 26, 2015	March 2016	May 2019  Term out 2022 April 2019
<b>CARL HANSEN</b> Ferndale, CA 95536 <a href="mailto:hansen@humboldt.edu">hansen@humboldt.edu</a>	April 18, 2017		Term out 2025 April 2019
<b>BRUCE RUPP</b> Eureka, CA 95503 <a href="mailto:brucer@suddenlink.net">brucer@suddenlink.net</a>	April 18, 2017		Term out 2025 April 2019
<b>DIANNA RIOS – VICE CHAIR</b> Fortuna, CA 95540 <a href="mailto:fbid@fortunabusiness.com">fbid@fortunabusiness.com</a>	May 26, 2015	March 2017	Term out 2025 May 2020
<b>ELIZABETH CAMERON</b> Eureka, Ca. 95503 <a href="mailto:ellizabethsullivancameron@gmail.com">ellizabethsullivancameron@gmail.com</a>	May 8, 2018		Term out 2023 May 8, 2020  Term out 2026
<b>GREGORY SEILER</b> Morgan Stanley Smith Barney Eureka, CA 95501 <a href="mailto:greg@ahnku.com">greg@ahnku.com</a>	March 20, 2012	March 2014 March 2017	March 2020  Term out 2020
<b>EDWARD WEBB</b> McKinleyville, CA 95519 <a href="mailto:Java2@suddenlink.net">Java2@suddenlink.net</a>	February 1, 2011	March 23, 2013 March 1, 2016	February 2019  Term out 2019

Contact for information:

Director, Headwaters Fund  
520 E Street  
Eureka, CA 95501  
(707) 476-4809