



COUNTY OF HUMBOLDT

AGENDA ITEM NO.

C-14

For the meeting of: June 6, 2017

Date: May 23, 2017

To: Board of Supervisors

From: Connie Beck, Director *CB*  
Department of Health and Human Services- Social Services

Subject: Agreement with Redwood Community Action Agency to Provide Housing and Support Services to Eligible Families

RECOMMENDATION(S):

That the Board of Supervisors:

1. Approve and ratify three (3) originals of the Agreement with Redwood Community Action Agency – Parents and Children in Transition Program (Attachment 1) to provide housing and support services to eligible families referred from Department of Health and Human Services (DHHS) – Social Services for the period of June 1, 2017 through June 30, 2018, signed by Director Connie Beck; and
2. Direct the Clerk of the Board to return two (2) executed originals of the Agreement to DHHS - Social Services Administration.

SOURCE OF FUNDING:

Social Services Fund 1160

DISCUSSION:

On January 19, 2016 (item C-13), the Board approved the execution of the Agreement between DHHS and Redwood Community Action Agency (RCAA) to provide housing and intensive support services to high risk DHHS engaged families through the Parents and Children in Transition (PACT) Program. On

Prepared by Jarod Proffitt, Staff Services Analyst I

CAO Approval

*TLER* *Quinn*

REVIEW: Auditor *WBM* County Counsel *RK* Personnel \_\_\_\_\_ Risk Manager *Kler* Other \_\_\_\_\_

TYPE OF ITEM:  
 Consent  
 Departmental  
 Public Hearing  
 Other \_\_\_\_\_

**BOARD OF SUPERVISORS, COUNTY OF HUMBOLDT**  
Upon motion of Supervisor *Fennell* Seconded by Supervisor *Wilson*  
Ayes *Fennell, Sundberg, Bohn, Wilson*  
Nays \_\_\_\_\_  
Abstain \_\_\_\_\_  
Absent *Bass*

PREVIOUS ACTION/REFERRAL:

Board Order No. C-13, C-20

Meeting of: 01/19/16, 12/13/16

and carried by those members present, the Board hereby approves the recommended action contained in this Board report.

Dated: *June 6, 2017*  
By: *[Signature]*  
Kathy Hayes, Clerk of the Board

December 13, 2016 (item C-20), the Board approved the Amendment to the Agreement between DHHS and RCAA to extend the PACT program through March 31, 2017. A Second Amendment to the Agreement between DHHS and RCAA to extend the PACT program through May 31, 2017 was set to appear before the Board on March 28, 2017, but due to systemic delays outside the ability of RCAA or Social Services staff to change, the Second Amendment to the Agreement was delayed in appearing before the Board prior to the First Amendment to the Agreement's expiration on March 31, 2017. However, due to these extraordinary circumstances, Director Connie Beck, with County Counsel's approval, signed the Second Amendment to the Agreement with RCAA to continue administering the PACT program pending the Board's ratification of Director Beck's signature.

The PACT program provides housing and intensive support services to families in need of close supervision that are engaged with DHHS programs. Under the previous Agreement, RCAA provided housing and support services for up to thirteen (13) DHHS – Social Services referred families at a time, enabling them to become stabilized and transition into permanent housing. To date, twenty-seven (27) families have been served by the Program and nine (9) families have obtained permanent housing.

The renewed Agreement appearing before the Board has been restructured to bring the Program more in line with the Housing First policies adopted by the Board on March 8, 2016. Under the renewed Agreement, RCAA will provide services to include but are not limited to:

- Housing referred families for up to 90 days with a one-time extension of up to 60 days upon DHHS approval;
- Collaborating with the family and DHHS to develop detailed plans for securing housing, improving life skills while housed with RCAA, and outlining aftercare needs to retain independence;
- Assisting families with money management via a sliding scale;
- Intensive aftercare services for up to 180 days to ensure family independence and stability;
- Referring and connecting PACT families to health care, benefit programs, and other work and educational opportunities; and
- Providing detailed reports to DHHS outlining familial progress each month.

Therefore, DHHS-Social Services hereby recommends the Board approves and executes the Agreement with RCAA to provide housing and support to eligible DHHS – Social Services referred families for the period of June 1, 2017 through June 30, 2018.

Due to systemic delays outside the ability of RCAA or Social Services staff to change, the Agreement was delayed in appearing before your Board before the Second Amendment to the Agreement's expiration on May 31, 2017. However, due to these extraordinary circumstances, Director Connie Beck, with County Counsel's approval, agreed to sign the Agreement with RCAA and, pending your Board's ratification, to continue administering the PACT Program until the renewed Agreement is finalized.

#### FINANCIAL IMPACT:

The PACT Agreement in the amount of Five Hundred Twenty Thousand, Nine Hundred Eighty-Two Dollars (\$520,982) will reside in Fund 1160, Budget Unit 508 – Child Welfare Services. Funding for this Agreement is a combination of federal, state, and local dollars. There is sufficient appropriation in the remainder fiscal year 2016-17, Budget Unit 508 to cover the estimated cost of Forty-Five Thousand Dollars (\$45,000). The remainder of the Agreement for fiscal year 2017-18 in the amount of Four Hundred Seventy-Five Thousand, Nine Hundred Eighty-Two Dollars (\$475,982) was included in the proposed county budget. There is no negative impact on the County General Fund.

The services provided under this Agreement supports the Board's Strategic Framework by protecting vulnerable populations and creating opportunities for improved safety and health.

OTHER AGENCY INVOLVEMENT:

None

ALTERNATIVES TO STAFF RECOMMENDATIONS:

The Board could choose not to approve and execute this Agreement; however, DHHS-Social Services does not recommend this alternative because currently sheltered families would be at extremely high risk of regaining homeless status and experiencing an increased risk of family instability, and families served under the original PACT Agreement and families to be served under this Agreement are either homeless or at high risk of homelessness and require intensive services to gain and retain stability.

ATTACHMENTS:

Attachment 1: Agreement with Redwood Community Action Agency – Parents and Children in Transition Program for Fiscal Years 2016-18 (3 signed originals)

**PROFESSIONAL SERVICES AGREEMENT  
BY AND BETWEEN  
COUNTY OF HUMBOLDT  
AND  
REDWOOD COMMUNITY ACTION AGENCY**

This Agreement, entered into this 10<sup>th</sup> day of June, 2017, by and between the County of Humboldt, a political subdivision of the State of California, hereinafter referred to as "COUNTY," and Redwood Community Action Agency, a California non-profit corporation, hereinafter referred to as "CONTRACTOR," is made upon the following considerations:

WHEREAS, COUNTY, by and through its Department of Health and Human Services – Social Services ("DHHS – Social Services"), desires to retain the services of CONTRACTOR to provide housing and support services for DHHS referred families; and

WHEREAS, such work involves the performance of professional, expert and technical services of a temporary and occasional character; and

WHEREAS, COUNTY has no employees available to perform such services and is unable to hire employees for the performance thereof for the temporary period; and

WHEREAS, CONTRACTOR has represented that it is qualified to perform such services.

NOW THEREFORE, the parties hereto mutually agree as follows:

1. DESCRIPTION OF SERVICES:

CONTRACTOR agrees to furnish the services described in Exhibit A – Scope of Services, which is attached hereto and incorporated herein by reference. In providing such services, CONTRACTOR agrees to fully cooperate with the DHHS – Social Services Director or designee thereof, hereinafter referred to as "Director."

2. TERM:

This Agreement shall begin on June 1, 2017 and shall remain in full force and effect until June 30, 2018, unless sooner terminated as provided herein.

3. TERMINATION:

- A. Breach of Contract. If, in the opinion of COUNTY, CONTRACTOR fails to adequately perform the services required hereunder within the time limits specified herein, or otherwise fails to comply with the terms of this Agreement, or violates any ordinance, regulation or other law applicable to its performance herein, COUNTY may terminate this Agreement immediately, upon notice.
- B. Without Cause. COUNTY may terminate this Agreement without cause upon thirty (30) days advance written notice to CONTRACTOR. Such notice shall state the effective date of the termination.

- C. Insufficient Funding. COUNTY's obligations under this Agreement are contingent upon the availability of local, state and/or federal funds. In the event such funding is reduced or eliminated, COUNTY shall, at its sole discretion, determine whether this Agreement shall be terminated. COUNTY shall provide CONTRACTOR seven (7) days advance written notice of its intent to terminate this Agreement due to insufficient funding.
- D. Compensation Upon Termination. In the event of any termination of this Agreement, CONTRACTOR shall be entitled to compensation for uncompensated services rendered hereunder through and including the effective date of such termination. However, this provision shall not limit or reduce any damages owing to COUNTY resulting from a breach of this Agreement by CONTRACTOR.

4. COMPENSATION:

- A. Maximum Amount Payable. The maximum amount payable by COUNTY for services rendered, and costs and expenses incurred, pursuant to the terms and conditions of this Agreement is Five Hundred Twenty Thousand Nine Hundred Eighty Two Dollars (\$520,982.00). CONTRACTOR agrees to perform all services required by this Agreement for an amount not to exceed such maximum dollar amount. However, if local, state or federal funding or allowance rates are reduced or eliminated, COUNTY may, by amendment, reduce the maximum amount payable for services provided hereunder, or terminate this Agreement as provided herein.
- B. Schedule of Rates. The specific rates and costs applicable to this Agreement are set forth in Exhibit B – Schedule of Rates, which is attached hereto and incorporated herein by reference.
- C. Additional Services. Any additional services not otherwise provided for herein shall not be provided by CONTRACTOR, or compensated by COUNTY, without written authorization by COUNTY. All unauthorized costs and expenses incurred above the maximum dollar amount set forth herein shall be the responsibility of CONTRACTOR. CONTRACTOR shall notify COUNTY, in writing, at least six (6) weeks prior to the date upon which CONTRACTOR estimates that the maximum dollar amount will be reached.

5. PAYMENT:

CONTRACTOR shall submit to COUNTY monthly invoices itemizing all services rendered, and costs and expenses incurred, pursuant to the terms and conditions of this Agreement. Invoices shall be in a format approved by, and shall include backup documentation as specified by, Director and the Humboldt County Auditor-Controller. CONTRACTOR shall submit a final invoice for payment within thirty (30) days following the expiration or termination date of this Agreement. Payment for services rendered and costs and expenses incurred will be made within thirty (30) days after the receipt of approved invoices. All invoices submitted by CONTRACTOR shall be sent to COUNTY at the following address:

COUNTY: Humboldt County DHHS – Social Services  
 Attention: Fiscal Services  
 507 F Street  
 Eureka, CA 95501

6. NOTICES:

Any and all notices required to be given pursuant to the terms of this Agreement shall be in writing and either served personally or sent by certified mail, return receipt requested, to the respective addresses set forth below. Notice shall be effective upon actual receipt or refusal as shown on the receipt obtained pursuant to the foregoing.

COUNTY: Humboldt County DHHS – Social Services  
Attention: Director of Programs  
507 F Street  
Eureka, CA 95501

CONTRACTOR: Redwood Community Action Agency  
Attention: Executive Director  
904 G Street  
Eureka, CA 95501

7. REPORTS:

CONTRACTOR agrees to provide COUNTY with any and all reports that may be required by local, state and/or federal agencies for compliance with this Agreement. Reports shall be submitted no later than fifteen (15) days after the end of each calendar quarter using the format required by the State of California as appropriate.

8. RECORD RETENTION AND INSPECTION:

- A. Maintenance and Preservation of Records. CONTRACTOR agrees to timely prepare accurate and complete financial, performance and payroll records, documents and other evidence relating to the services provided hereunder, and to maintain and preserve said records for at least three (3) years from the date of final payment under this Agreement, except that if any litigation, claim, negotiation, audit or other action is pending, the records shall be retained until completion and resolution of all issues arising therefrom. The books and records shall be original entry books with a general ledger itemizing all debits and credits for the services provided hereunder.
- B. Inspection of Records. Pursuant to California Government Code Section 8546.7, all records, documents, conditions and activities of CONTRACTOR, and its subcontractors, related to the services provided hereunder, shall be subject to the examination and audit of the California State Auditor and any other duly authorized agents of the State of California for a period of three (3) years after final payment under this Agreement. CONTRACTOR hereby agrees to make all such records available during normal business hours to inspection, audit and reproduction by COUNTY and any duly authorized local, state and/or federal agencies. CONTRACTOR further agrees to allow interviews of any of its employees who might reasonably have information related to such records by COUNTY and any duly authorized local, state and/or federal agencies. All examinations and audits conducted hereunder shall be strictly confined to those matters connected with the performance of this Agreement, including, but not limited to, the costs of administering this Agreement.
- C. Audit Costs. In the event of an audit exception or exceptions, the party responsible for not meeting the program requirements shall be responsible for the deficiency and for the cost of the

audit. If the allowable expenditures cannot be determined because CONTRACTOR's documentation is nonexistent or inadequate, according to generally accepted accounting practices, the questionable cost shall be disallowed by COUNTY.

9. MONITORING:

CONTRACTOR agrees that COUNTY has the right to monitor all activities related to this Agreement, including, without limitation, the right to review and monitor CONTRACTOR's records, programs or procedures, at any time, as well as the overall operation of CONTRACTOR's programs, in order to ensure compliance with the terms and conditions of this Agreement. CONTRACTOR will cooperate with a corrective action plan, if deficiencies in CONTRACTOR's records, programs or procedures are identified by COUNTY. However, COUNTY is not responsible, and will not be held accountable, for overseeing or evaluating the adequacy of the results of services performed by CONTRACTOR pursuant to the terms of this Agreement.

10. CONFIDENTIAL INFORMATION:

- A. Disclosure of Confidential Information. In the performance of this Agreement, CONTRACTOR may receive information that is confidential under local, state or federal law. CONTRACTOR hereby agrees to protect all confidential information in conformance with any and all applicable local, state and federal laws, regulations, policies, procedures and standards, including, but not limited to: Division 19 of the California Department of Social Services Manual of Policies and Procedures – Confidentiality of Information; California Welfare and Institutions Code Sections 827, 5328, 10850 and 14100.2; California Health and Safety Code Sections 1280.15 and 1280.18; the California Information Practices Act of 1977; the California Confidentiality of Medical Information Act (“CMIA”); the United States Health Information Technology for Economic and Clinical Health Act (“HITECH Act”); the United States Health Insurance Portability and Accountability Act of 1996 (“HIPAA”) and any current and future implementing regulations promulgated thereunder, including, without limitation, the Federal Privacy Regulations contained in Title 45 of the Code of Federal Regulations (“C.F.R.”) Parts 160 and 164, the Federal Security Standards contained in 45 C.F.R. Parts 160, 162 and 164 and the Federal Standards for Electronic Transactions contained in 45 C.F.R. Parts 160 and 162, all as may be amended from time to time.
- B. Continuing Compliance with Confidentiality Laws. The parties acknowledge that federal and state confidentiality laws are rapidly evolving and that amendment of this Agreement may be required to ensure compliance with such developments. Each party agrees to promptly enter into negotiations concerning an amendment to this Agreement embodying written assurances consistent with the standards and requirements of HIPAA, the HITECH Act, the CMIA and any other applicable local, state and federal laws or regulations.

11. NON-DISCRIMINATION COMPLIANCE:

- A. Nondiscriminatory Delivery of Social Services. In connection with the execution of this Agreement, CONTRACTOR, and its subcontractors, shall not unlawfully discriminate in the administration of public assistance and social services programs. CONTRACTOR hereby assures that no person shall be excluded from participation in, be denied benefits of, or be subjected to discrimination under any program or activity receiving local, state or federal financial assistance because of race, religion or religious creed, color, age (over forty (40) years of age), sex (including gender identity and expression, pregnancy, childbirth and related

medical conditions), sexual orientation (including heterosexuality, homosexuality and bisexuality), national origin, ancestry, marital status, medical condition (including cancer and genetic characteristics), mental or physical disability (including HIV status and AIDS), political affiliation, military service or any other classifications protected by local, state or federal laws or regulations. COUNTY reserves the right to monitor the CONTRACTOR's provision of services in order to ensure compliance with the requirements of this section.

- B. Professional Services and Employment. In connection with the execution of this Agreement, CONTRACTOR, and its subcontractors, shall not unlawfully discriminate in the provision of professional services or against any employee or applicant for employment because of race, religion or religious creed, color, age (over forty (40) years of age), sex (including gender identity and expression, pregnancy, childbirth and related medical conditions), sexual orientation (including heterosexuality, homosexuality and bisexuality), national origin, ancestry, marital status, medical condition (including cancer and genetic characteristics), mental or physical disability (including HIV status and AIDS), political affiliation, military service, denial of family care leave or any other classifications protected by local, state or federal laws or regulations. Nothing herein shall be construed to require the employment of unqualified persons.
- C. Compliance with Anti-Discrimination Laws. CONTRACTOR further assures that it, and its subcontractors, will abide by the applicable provisions of: Title VI and Title VII of the Civil Rights Act of 1964; Section 504 of the Rehabilitation Act of 1973; the Age Discrimination Act of 1975; the Food Stamp Act of 1977; Title II of the Americans with Disabilities Act of 1990; the California Fair Employment and Housing Act; California Civil Code Sections 51, et seq.; California Government Code Sections 4450, et seq.; California Welfare and Institutions Code Section 10000; Division 21 of the California Department of Social Services Manual of Policies and Procedures; United States Executive Order 11246, as amended and supplemented by United States Order 11375 and 41 C.F.R. Part 60; and any other applicable local, state and/or federal laws and regulations, all as may be amended from time to time. The applicable regulations of the California Fair Employment and Housing Commission implementing California Government Code Section 12990, set forth in Chapter 5, Division 4 of Title 2 of the California Code of Regulations are incorporated into this Agreement by reference and made a part hereof as if set forth in full.

12. NUCLEAR FREE HUMBOLDT COUNTY ORDINANCE COMPLIANCE:

CONTRACTOR certifies by its signature below that it is not a Nuclear Weapons Contractor, in that CONTRACTOR is not knowingly or intentionally engaged in the research, development, production or testing of nuclear warheads, nuclear weapons systems or nuclear weapons components as defined by the Nuclear Free Humboldt County Ordinance. CONTRACTOR agrees to notify COUNTY immediately if it becomes a Nuclear Weapons Contractor as defined above. COUNTY may immediately terminate this Agreement if it determines that the foregoing certification is false or if CONTRACTOR subsequently becomes a Nuclear Weapons Contractor.

13. DRUG-FREE WORKPLACE:

By executing this Agreement, CONTRACTOR certifies that it will comply with the requirements of the Drug-Free Workplace Act of 1990 (California Government Code Sections 8350, et seq.) and will provide a drug-free workplace by doing all of the following:



- A. Drug-Free Policy Statement. Publish, as required by California Government Code Section 8355(a)(1), a Drug-Free Policy Statement which notifies employees that the unlawful manufacture, distribution, dispensation, possession or use of a controlled substance is prohibited, and specifies the actions to be taken against employees for violations.
- B. Drug-Free Awareness Program. Establish, as required by California Government Code Section 8355(a)(2), a Drug-Free Awareness Program which informs employees about the following:
  - 1. The dangers of drug abuse in the workplace;
  - 2. CONTRACTOR's policy of maintaining a drug-free workplace;
  - 3. Any available counseling, rehabilitation and employee assistance programs; and
  - 4. Penalties that may be imposed upon employees for drug abuse violations.
- C. Drug-Free Employment Agreement. Ensure, as required by California Government Code Section 8355(a)(3), that every employee who provides services hereunder will:
  - 1. Receive a copy of CONTRACTOR's Drug-Free Policy Statement; and
  - 2. Agree to abide by the terms of CONTRACTOR's Drug-Free Policy as a condition of employment.
- D. Effect of Noncompliance. Failure to comply with the above-referenced requirements may result in suspension of payments under this Agreement and/or termination thereof, and CONTRACTOR may be ineligible for award of future contracts if COUNTY determines that the foregoing certification is false or if CONTRACTOR violates the certification by failing to carry out the above-referenced requirements.

14. INDEMNIFICATION:

- A. Hold Harmless, Defense and Indemnification. CONTRACTOR shall hold harmless, defend and indemnify COUNTY and its agents, officers, officials, employees and volunteers from and against any and all claims, demands, losses, damages, and liabilities of any kind or nature, including, without limitation, attorney fees and other costs of litigation, arising out of, or in connection with, CONTRACTOR's negligent performance of, or failure to comply with, any of the duties and/or obligations contained herein, except such loss or damage which was caused by the sole negligence or willful misconduct of COUNTY.
- B. Effect of Insurance. Acceptance of insurance, if required by this Agreement, does not relieve CONTRACTOR from liability under this provision. This provision shall apply to all claims for damages related to the services performed by CONTRACTOR pursuant to the terms and conditions of this Agreement regardless if any insurance is applicable or not. The insurance policy limits set forth herein shall not act as a limitation upon the amount of indemnification or defense to be provided by CONTRACTOR hereunder.

15. INSURANCE REQUIREMENTS:

This Agreement shall not be executed by COUNTY, and CONTRACTOR is not entitled to any rights hereunder, unless certificates of insurance or other sufficient proof that the following provisions have been complied with, are filed with the Clerk of the Humboldt County Board of Supervisors.

A. General Insurance Requirements. Without limiting CONTRACTOR's indemnification obligations provided for herein, CONTRACTOR shall, and shall require that all subcontractors hereunder, take out and maintain, throughout the entire period of this Agreement, and any extended term thereof, the following policies of insurance, placed with insurers authorized to do business in the State of California with a current A.M. Bests rating of no less than A: VII or its equivalent against personal injury, death and property damage which may arise from, or in connection with, the activities of CONTRACTOR, its agents, officers, directors, employees, licensees, invitees, assignees or subcontractors:

1. Comprehensive or Commercial General Liability Insurance at least as broad as Insurance Services Office Commercial General Liability Coverage (occurrence form CG 0001), in an amount of Two Million Dollars (\$2,000,000.00) per occurrence for any one incident, including, but not limited to, personal injury, death and property damage. If a general aggregate limit is used, such limit shall apply separately hereto or shall be twice the required occurrence limit.
2. Automobile/Motor Liability Insurance with a limit of liability not less than One Million Dollars (\$1,000,000.00) combined single limit coverage. Such insurance shall include coverage of all owned, hired and non-owned vehicles. Said coverage shall be at least as broad as Insurance Service Offices Form Code 1 (any auto).
3. Workers' Compensation Insurance, as required by the Labor Code of the State of California, with statutory limits, and Employers Liability Insurance with a limit of no less than One Million Dollars (\$1,000,000.00) per accident for bodily injury or disease. Said policy shall contain, or be endorsed to contain, a waiver of subrogation against COUNTY, its agents, officers, officials, employees and volunteers.
4. Professional Liability Insurance – Error and Omission Coverage including coverage in an amount no less than Two Million Dollars (\$2,000,000.00) for each occurrence (Four Million Dollars (\$4,000,000.00) general aggregate). Said insurance shall be maintained for the statutory period during which CONTRACTOR may be exposed to liability. CONTRACTOR shall require that such coverage be incorporated into its professional services agreements with any other entities.

B. Special Insurance Requirements. Said policies shall, unless otherwise specified herein, be endorsed with the following provisions:

1. The Comprehensive or Commercial General Liability Policy shall provide that COUNTY, its agents, officers, officials, employees and volunteers, are covered as additional insured for liability arising out of the operations performed by or on behalf of CONTRACTOR. The coverage shall contain no special limitations on the scope of protection afforded to COUNTY, its agents, officers, officials, employees and volunteers. Said policy shall also contain a provision stating that such coverage:

- a. Includes contractual liability.
  - b. Does not contain exclusions as to loss or damage to property caused by explosion or resulting from collapse of buildings or structures or damage to property underground, commonly referred to as "XCU Hazards."
  - c. Is the primary insurance with regard to COUNTY.
  - d. Does not contain a pro-rata, excess only and/or escape clause.
  - e. Contains a cross liability, severability of interest or separation of insureds clause.
2. The above-referenced policies shall not be canceled, non-renewed or materially reduced in coverage without thirty (30) days prior written notice being provided to COUNTY in accordance with the notice provisions set forth herein. It is further understood that CONTRACTOR shall not terminate such coverage until COUNTY receives adequate proof that equal or better insurance has been secured.
  3. The inclusion of more than one insured shall not operate to impair the rights of one insured against another insured, and the coverage afforded shall apply as though separate policies had been issued to each insured, but the inclusion of more than one insured shall not operate to increase the limits of the insurer's liability.
  4. For claims related to this Agreement, CONTRACTOR's insurance is the primary coverage to COUNTY, and any insurance or self-insurance programs maintained thereby are excess to CONTRACTOR's insurance and will not be used to contribute therewith.
  5. Any failure to comply with the provisions of this Agreement, including breach of warranties, shall not affect coverage provided to COUNTY, its agents, officers, officials, employees and volunteers.
  6. CONTRACTOR shall furnish COUNTY with certificates and original endorsements effecting the required coverage prior to execution of this Agreement. The endorsements shall be on forms approved by the Humboldt County Risk Manager or County Counsel. Any deductible or self-insured retention over One Hundred Thousand Dollars (\$100,000.00) shall be disclosed to, and approved by, COUNTY. If CONTRACTOR does not keep all required policies in full force and effect, COUNTY may, in addition to other remedies under this Agreement, take out the necessary insurance, and CONTRACTOR agrees to pay the cost thereof. COUNTY is also hereby authorized with the discretion to deduct the cost of said insurance from the monies owed to CONTRACTOR under this Agreement.
  7. COUNTY is to be notified immediately if twenty-five percent (25%) or more of any required insurance aggregate limit is encumbered, and CONTRACTOR shall be required to purchase additional coverage to meet the above-referenced aggregate limits.
- C. Insurance Notices. Any and all insurance notices required to be given pursuant to the terms of this Agreement shall be sent to the addresses set forth below in accordance with the notice provisions described herein.

COUNTY: County of Humboldt  
Attn: Risk Management  
825 Fifth Street, Room 131  
Eureka, California 95501

CONTRACTOR: Redwood Community Action Agency  
Attention: Executive Director  
904 G Street  
Eureka, CA 95501

16. RELATIONSHIP OF PARTIES:

It is understood that this is an Agreement by and between two (2) independent contractors and is not intended to, and shall not be construed to, create the relationship of agent, servant, employee, partnership, joint venture or any other similar association. Both parties further agree that CONTRACTOR shall not be entitled to any benefits to which COUNTY employees are entitled, including, but not limited to, overtime, retirement benefits, leave benefits or workers' compensation. CONTRACTOR shall be solely responsible for the acts or omissions of its agents, officers, employees, assignees and subcontractors.

17. COMPLIANCE WITH APPLICABLE LAWS AND LICENSURE REQUIREMENTS:

CONTRACTOR agrees to comply with any and all local, state and federal laws, regulations, policies and procedures applicable to the services covered by this Agreement, including, but not limited to, the applicable local System of Care provisions set forth in Exhibit C – Local System of Care, which is attached hereto and incorporated herein by reference. CONTRACTOR further agrees to comply with any and all applicable local, state and federal licensure and certification requirements.

18. PROVISIONS REQUIRED BY LAW:

This Agreement is subject to any additional local, state and federal restrictions, limitations, or conditions that may affect the provisions, terms or funding of this Agreement. This Agreement shall be read and enforced as though all legally required provisions are included herein, and if for any reason any such provision is not included, or is not correctly stated, the parties agree to amend the pertinent section to make such insertion or correction.

19. REFERENCE TO LAWS AND RULES:

In the event any law, regulation, policy or procedure referred to in this Agreement is amended during the term hereof, the parties agree to comply with the amended provision as of the effective date of such amendment.

20. PROTOCOLS:

Both parties recognize that the inclusion of additional protocols may be required to make this Agreement specific. All such protocols shall be negotiated, determined and agreed upon by Director and CONTRACTOR.

21. SEVERABILITY:

If any provision of this Agreement, or any portion thereof, is found by any court of competent jurisdiction to be unenforceable or invalid for any reason, such provision shall be severable and shall not in any way impair the enforceability of any other provision of this Agreement.

22. ASSIGNMENT:

Neither party shall delegate its duties nor assign its rights hereunder, either in whole or in part, without the other party's prior written consent. Any assignment by CONTRACTOR in violation of this provision shall be void, and shall be cause for immediate termination of this Agreement. This provision shall not be applicable to service agreements or other arrangements usually or customarily entered into by CONTRACTOR to obtain supplies, technical support or professional services.

23. AGREEMENT SHALL BIND SUCCESSORS:

All provisions of this Agreement shall be fully binding upon, and inure to the benefit of, the parties and to each of their heirs, executors, administrators, successors and permitted assigns.

24. WAIVER OF DEFAULT:

The waiver by either party of any breach or violation of any requirement of this Agreement shall not be deemed to be a waiver of any such breach in the future, or of the breach of any other requirement of this Agreement. In no event shall any payment by COUNTY constitute a waiver of any breach of this Agreement or any default which may then exist on the part of CONTRACTOR. Nor shall such payment impair or prejudice any remedy available to COUNTY with respect to any breach or default. COUNTY shall have the right to demand repayment of, and CONTRACTOR shall promptly refund, any funds disbursed to CONTRACTOR which, in the judgment of COUNTY, were not expended in accordance with the terms of this Agreement.

25. NON-LIABILITY OF COUNTY OFFICIALS AND EMPLOYEES:

No official or employee of COUNTY shall be personally liable for any default or liability under this Agreement.

26. AMENDMENT:

This Agreement may be amended at any time during the term of this Agreement upon the mutual consent of both parties. No addition to, or alteration of, the terms of this Agreement shall be valid unless made in writing and signed by the parties hereto.

27. STANDARD OF PRACTICE:

CONTRACTOR warrants that it has the degree of learning and skill ordinarily possessed by reputable professionals practicing in similar localities in the same profession and under similar circumstances. CONTRACTOR's duty is to exercise such care, skill and diligence as professionals engaged in the same profession ordinarily exercise under like circumstances.

28. TITLE TO INFORMATION AND DOCUMENTS:

It is understood that any and all documents, information and reports concerning the subject matter of this Agreement prepared and/or submitted by CONTRACTOR shall become the property of COUNTY. However, CONTRACTOR may retain copies of such documents and information for its records. In the event of termination of this Agreement, for any reason whatsoever, CONTRACTOR shall promptly turn over all information, writings and documents pertaining to the services provided hereunder to COUNTY without exception or reservation.

29. JURISDICTION AND VENUE:

This Agreement shall be construed in accordance with the laws of the State of California. Any dispute arising hereunder, or relating hereto, shall be litigated in the State of California and venue shall lie in the County of Humboldt unless transferred by court order pursuant to California Code of Civil Procedure Sections 394 or 395.

30. ADVERTISING AND MEDIA RELEASE:

All informational material related to this Agreement shall receive approval from COUNTY prior to being used as advertising or released to the media, including, but not limited to, television, radio, newspapers and internet. CONTRACTOR shall inform COUNTY of all requests for interviews by the media related to this Agreement before such interviews take place; and COUNTY shall be entitled to have a representative present at such interviews. All notices required by this provision shall be given to Director.

31. SUBCONTRACTS:

CONTRACTOR shall obtain prior written approval from COUNTY before subcontracting any of the services to be provided hereunder. Any and all subcontracts will be subject to all applicable terms and conditions of this Agreement, including, without limitation, the licensing, certification, privacy, security and confidentiality requirements provided herein. CONTRACTOR shall remain legally responsible for the performance of all terms and conditions of this Agreement, including work performed by third parties under subcontracts, whether approved by COUNTY or not.

32. ATTORNEYS' FEES:

If either party shall commence any legal action or proceeding, including an action for declaratory relief, against the other by reason of the alleged failure of the other to perform or keep any provision of this Agreement to be performed or kept, the party prevailing in said action or proceeding shall be entitled to recover court costs and reasonable attorneys' fees, including the reasonable value of services rendered by the Humboldt County Counsel's Office, to be fixed by the court, and such recovery shall include court costs and attorneys' fees on appeal, if applicable. As used herein, "prevailing party" means the party who dismisses an action or proceeding in exchange for payment of substantially all sums allegedly due, performance of provisions allegedly breached, or other considerations substantially equal to the relief sought by said party, as well as the party in whose favor final judgment is rendered.

33. SURVIVAL:

The duties and obligations of the parties set forth in Section 3(D) – Compensation Upon Termination, Section 8 – Record Retention and Inspection, Section 10 – Confidential Information and Section 14 – Indemnification shall survive the expiration or termination of this Agreement.

34. CONFLICTING TERMS OR CONDITIONS:

In the event of any conflict in the terms or conditions set forth in any other agreements in place between the parties hereto and the terms and conditions set forth in this Agreement, the terms and conditions set forth herein shall have priority.

35. INTERPRETATION:

This Agreement, as well as its individual provisions, shall be deemed to have been prepared equally by both of the parties hereto, and shall not be construed or interpreted more favorably for one party on the basis that the other party prepared it.

36. INDEPENDENT CONSTRUCTION:

The titles of the sections, subsections and paragraphs set forth in this Agreement are inserted for convenience of reference only, and shall be disregarded in construing or interpreting any of the provisions of this Agreement.

37. FORCE MAJEURE:

Neither party hereto shall be liable or responsible for delays or failures in performance resulting from events beyond the reasonable control of such party and without fault or negligence of such party. Such events shall include, without limitation, acts of God, strikes, lockouts, riots, acts of war, epidemics, acts of government, fire, power failures, nuclear accidents, earthquakes, unusually severe weather, acts of terrorism or other disasters, whether or not similar to the foregoing.

38. HIPAA BUSINESS ASSOCIATE AGREEMENT:

CONTRACTOR hereby agrees to adhere to the terms and conditions set forth in the “County of Humboldt HIPAA Business Associate Agreement,” which is attached hereto as Exhibit D and incorporated herein by reference. A breach of the attached Business Associate Agreement shall constitute a material breach of this Agreement.

39. ENTIRE AGREEMENT:

This Agreement contains all of the terms and conditions agreed upon by the parties hereto and no other agreements, oral or otherwise, regarding the subject matter of this Agreement shall be deemed to exist or to bind either of the parties hereto. In addition, this Agreement shall supersede in its entirety any and all prior agreements, promises, representations, understandings and negotiations, whether oral or written, concerning the same subject matter. Any and all acts which may have already been consummated pursuant to the terms and conditions of this Agreement are hereby ratified.

40. AUTHORITY TO EXECUTE:

Each person executing this Agreement represents and warrants that he or she is duly authorized and has legal authority to execute and deliver this Agreement. Each party represents and warrants to the other that the execution and delivery of this Agreement and the performance of such party's obligations hereunder have been duly authorized.

[Signatures on Following Page]





IN WITNESS WHEREOF, the parties have entered into this Agreement as of the date first written above.

**TWO SIGNATURES ARE REQUIRED FOR CORPORATIONS:**

- (1) CHAIRPERSON OF THE BOARD, PRESIDENT, OR VICE PRESIDENT; AND
- (2) SECRETARY, ASSISTANT SECRETARY, CHIEF FINANCIAL OFFICER OR TREASURER.

**REDWOOD COMMUNITY ACTION AGENCY:**

By: Lorey Keepe Date: 5/2/17

Name: Lorey Keepe

Title: Acting Executive Director

By: Don Cline Date: 5/2/17

Name: DON CLINE

Title: FYSAAL DIRECTOR

**COUNTY OF HUMBOLDT:**

By: Corinne Beck Date: June 6, 2017

Corinne Beck  
Director, Dept. of Health + Human Services

**INSURANCE AND INDEMNIFICATION REQUIREMENTS APPROVED:**

By: Kauffman Date: 5/22/17  
Risk Analyst

**LIST OF EXHIBITS:**

- Exhibit A – Scope of Services
- Exhibit B – Schedule of Rates
- Exhibit C – Local System of Care
- Exhibit D – County of Humboldt HIPAA Business Associate Agreement

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**EXHIBIT A  
SCOPE OF SERVICES**

**FOR THE AGREEMENT  
WITH REDWOOD COMMUNITY ACTION AGENCY  
FOR PARENTS AND CHILDREN IN TRANSITION (PACT)**

1. CONTRACTOR will provide housing and support services for up to thirteen (13) families at a time, to serve a minimum of forty (40) families over the course of the Agreement. CONTRACTOR will serve families referred by COUNTY from Child Welfare Services (CWS), CalWORKs, Healthy Moms program, and other DHHS programs serving families. All referred families must meet the income and eligibility requirements established by California Department of Housing and Community Development (HCD). CONTRACTOR agrees, with the cooperation of COUNTY, to attain and maintain full capacity. Families will be served using a scattered site model with multiple properties controlled by CONTRACTOR. Full capacity will be determined based on size of families in residence. For the purpose of this Scope of Services, the terms “participant,” “resident,” “client,” or “family” may be used interchangeably to refer to a participating family.
  
2. CONTRACTOR will serve families determined by the COUNTY to have high service needs requiring frequent and consistent supervision as determined by CWS, CalWORKs, Healthy Moms program, and other DHHS programs. The Vulnerability Index-Service Prioritization Decision Assistance tool (VI-SPDAT) for Families (or similar tool acceptable to COUNTY) will be used with case notes and professional expertise to assess appropriate placement. If no VI-SPDAT for a referred family is on file, CONTRACTOR will complete one. If a VI-SPDAT less than three (3) months old is already on file for a family, a new VI-SPDAT will not need to be completed unless CONTRACTOR and COUNTY agree that a family’s situation has changed enough to warrant that a new VI-SPDAT needs to be completed. Referred families will be required to be within thirty (30) days of reunification with their children upon intake into the PACT Program.
  
3. CONTRACTOR will, in accordance with rapid re-housing policies adopted by COUNTY, re-house sheltered families within ninety (90) days of the date the family entered the shelter.

If a resident family surpasses 90 days of residence, CONTRACTOR will meet with COUNTY and the family to discuss why the family has not exited into permanent housing. Upon COUNTY approval, a one-time sixty (60) day shelter extension may be granted to a family exceeding the 90 day residence cap.

If after both the initial 90 day shelter stay and 60 day extension are exhausted and the family still has not entered into permanent housing, the family shall be referred to other housing programs and exited from the PACT program.

For the purposes of this Scope of Services, families who are current shelter residents shall be considered to have entered the shelter as of the Agreement’s execution date.

4. CONTRACTOR will create and maintain a Pending List of waiting families. When space becomes open in PACT, CONTRACTOR will notify COUNTY about the availability of space no more than two (2) business days after the space becomes available. COUNTY will work with CONTRACTOR to select the next appropriate family for admission using the Pending List.

5. CONTRACTOR, in collaboration with the COUNTY and family, will develop for each family:
  - A Housing Action Plan detailing strategy and goals to enable families to achieve permanent housing as quickly as possible. Action items for the family include but are not limited to: searching for housing, viewing housing, interviewing with landlords, and filling out applications for housing. These action items must be identified and updated on a weekly basis.
  - A Family Plan describing services provided to each family member and to the entire family with a timeline for specific tasks within the plan as well as a timeline for plan completion. The Family Plan will include any Reunification or CalWORKs Plans developed by COUNTY for family, life skills classes the family will be required to attend, and a review of the family's outstanding debts;
  - A Discharge Plan describing readiness for discharge, aftercare needs and resources, and strategies to retain permanent housing;
  - These plans together will be called the FAMILY PACT;
  - CONTRACTOR will provide a copy of each FAMILY PACT and any changes or amendments as they are developed to be included as part of the reporting requirements outlined in paragraph eighteen (18) below.
6. CONTRACTOR will provide Case Management to families referred by COUNTY. Services to be provided as part of the FAMILY PACT include, but are not limited to:
  - review and support participant's family reunification plans with COUNTY;
  - provide support for participants to attend all assigned activities in the Family Plan;
  - provide support for participants' child(ren) to attend school and/or childcare;
  - provide support for participants to follow the steps in Housing Action Plan and report to COUNTY within two (2) business days if participants fail to meet the requirements set in the FAMILY PACT.
7. CONTRACTOR will provide, upon COUNTY's request, all the CONTRACTOR's documentation pertaining to any participant's case.
8. In addition to Case Management services described in paragraph six (6) above, CONTRACTOR will provide support services to families that will include but are not limited to:
  - Family Case Management (bi-weekly team meetings, CM meeting) consisting of the family, providers as needed, and CM, summarizing and documenting action steps completed in the Housing Action Plan: properties viewed, landlords contacted, and applications submitted; Next Action Steps for the family and providers present;
  - Life skills classes which may include but are not limited to: parenting classes; family scheduling and routing; making appointments; developing a network of support and

resources; budgeting, which includes but is not limited to: continued work on reducing or consolidating debt and ongoing support with increasing credit scores; renters' rights/responsibilities; and communication with landlords and neighbors;

- Referrals for needed services including education and job training programs including, but not limited to: health care and benefits including any assistance needed by the family to fill out and submit applications for said benefits;
- When possible, transportation in CONTRACTOR owned vehicles to: appointments included in the Family Plan; to seek and view housing; to employment interviews; to court and other judicial appointments; and to appointments related to obtaining additional public and/or private assistance;
- Employment services connected to CalWORKs Welfare-to-Work or linkage to Job Market and DHHS Employment and Training Division (ETD);
- 24 hour crisis supports.

CONTRACTOR will document and report all Case Management activities including referrals for external services in its monthly report described in paragraph eighteen (18) below.

- Participant families are required to participate in Savings/Budget programs provided by CONTRACTOR. Families will be required to save and utilize income as outlined in the chart below and via discussions between family, COUNTY, and CONTRACTOR during family team meetings.

Monthly Family Income:	\$0 - \$500	\$501 - \$1,000	\$1,000+
Family Savings:	70%	75%	80%
Family Use:	30%	25%	20%

- CONTRACTOR's Case Managers and staff working with families will meet bi-weekly with COUNTY staff to assess resident family member's progress with the participant's FAMILY PACT. Immediate placement into housing with aftercare shall be considered and documented for each of these joint meetings. CONTRACTOR will submit a monthly written progress report for each family in a format approved by COUNTY. COUNTY may require more frequent reporting for families failing to meet goals of their FAMILY PACT.
- Aftercare shall be provided by the CONTRACTOR and detailed in the Discharge Plan developed by family, COUNTY, and CONTRACTOR. CONTRACTOR will engage in aftercare services for six (6) months following a family's exit into permanent housing. If a family wishes to terminate aftercare services before six (6) months have elapsed, family, CONTRACTOR, and COUNTY will meet to determine family's goals and how and when those goals will be met. Services included in aftercare services may include but are not limited to:
  - Work to increase stabilization and maximize self-sufficiency by conducting weekly in-person check-ins with family for the first ninety (90) days, bi-weekly in-person check-ins

with family for an additional forty-five (45) days, and bi-weekly telephone and/or in-person check-ins with family for an additional forty-five (45) days;

- Reducing barriers to sustain employment, housing, childcare, medical and mental health needs by connecting families with local resources;
- Support with community integration, establishing community membership, collaboration support with DHHS and providers in the community;
- Collaborate with school systems and attend IEP/504 meetings and/or childcare providers to assist with advocating for child(ren) and families' needs;
- Budget management and supports, continued work on reducing or consolidating debt, ongoing support with increasing credit scores;
- Referrals for needed services;
- Assistance with benefit applications including but not limited to Social Security; and
- When possible, transportation in CONTRACTOR owned vehicles to: places of employment and/or interviews, judicial appointments, medical appointments, additional public and/or private assistance programs appointments, and other appointments that promote self-sufficiency.

12. CONTRACTOR will inform families upon entry that they will be required to participate in aftercare for six (6) months following exit into permanent housing. CONTRACTOR will inform families that if a family refuses to participate in aftercare services and CONTRACTOR is unable to reengage family after sixty (60) days, family will be exited from PACT and barred from reentering for a period of six (6) months after program exit date. CONTRACTOR will document all attempts to reengage family and indicate the reason and date of exit in the family's case file. If family relocates out of county or state, CONTRACTOR will provide ongoing support via telecommunication.

13. If after entry into PACT, and during a two-week orientation period, CONTRACTOR determines that the referred family is inappropriate for living in a communal setting, CONTRACTOR and COUNTY will meet, prior to the removal of the family, to discuss the issues raised by CONTRACTOR. The CONTRACTOR, COUNTY, and family shall develop a plan for remediation including goals and timeline. If the remediation plan fails and the family must be removed, COUNTY and family shall, with CONTRACTOR assistance, select an appropriate alternative housing program prior to discharging the family. Except in instances of violent behavior, no family shall be discharged to street during the orientation period.

14. After the two-week orientation period described in paragraph thirteen (13) above, if CONTRACTOR determines that the behavior of the participants could cause dismissal of the family, CONTRACTOR will work with the COUNTY and participant to reduce chances of dismissal for cause. Except in case of violent or abusive behavior or circumstances that endanger any participants, CONTRACTOR shall contact COUNTY prior to exiting any family to homelessness.

15. COUNTY and CONTRACTOR will cooperate to involve the participant family in efforts to avoid dismissal from the program. If attempts to reengage the participant are unsuccessful, COUNTY will inform CONTRACTOR that a participant family needs to move from the program within ten (10) business days of such notice. Dismissed families may be re-referred by COUNTY ninety (90) days after family exit date.
16. When CONTRACTOR determines the behavior of a resident warrants immediate removal from the PACT Program, i.e. the resident is endangering staff and/or other residents, CONTRACTOR will ask the resident to leave. CONTRACTOR shall notify COUNTY the same day with justification for the action. CONTRACTOR will also provide justification, in writing, as to why the resident was asked to leave the program within two (2) business days of the date the resident was asked to leave.
17. CONTRACTOR shall operate PACT as a Harm Reduction Model with an emphasis on Community Integration. Families with members in recovery that are maintaining abstinence shall be housed with families in similar circumstances. Family members with substance use disorders and/or behavior disorders that contribute to family instability shall be connected to resources for treatment including but not limited to: counseling by community resources and referrals to COUNTY substance use disorder and/or behavior disorder programs. CONTRACTOR and COUNTY will cooperate to engage residents with substance use disorders in maintaining sobriety. CONTRACTOR will document resident sobriety and/or behavior progress and goals as part of the Family Plan portion of the FAMILY PACT.
18. CONTRACTOR will provide a monthly Program Report in a format approved by COUNTY to: the Social Services Director, Social Services Deputy Director, and Social Services Deputy Director's Analyst. CONTRACTOR will provide reports to COUNTY by the fifteenth of the month after the last day of the report month. CONTRACTOR and COUNTY will review Quarterly Reports to assess the goals and objectives of the program for possible amendment(s). The report includes but is not limited to:
  - a) Demographics Report: Information to be reported monthly includes, but is not limited to:
    - the last name of the referred client;
    - the number of adults in the family;
    - the number of children in the family (including unborn children);
    - the family's Homeless Management Information System (HMIS) Identification Number;
    - the name of the shelter the family has been assigned to and the date of entry;
    - the ages of children participating in PACT;
    - the referral source and the date the referral was received;
    - the name of the family's DHHS case worker;

- the family's former living arrangements;
  - barriers that families encounter in acquiring permanent housing and employment;
  - the family's income; and
  - the family's total debt and credit score
- b) Status of Sheltered Families: Information to be reported monthly includes, but is not limited to:
- the name of the shelter the family has been assigned to and the date of entry;
  - a report on case management services provided by CONTRACTOR regarding: employment, search for permanent housing including number of properties viewed and applied for, landlords contacted, and linkages to community resources and services;
  - brief summary of each family's progress in accordance with their FAMILY PACT;
  - any changes or amendments that have been made to a FAMILY PACT;
  - any and all benefit programs applied to and when;
  - family's length of stay in the shelter as of the report date;
  - the number of residents who acquired new employment during the month;
  - the number of residents who lost employment during the month; and
  - the number of residents attending school
- c) Status of Housed Families: Information to be reported monthly includes, but is not limited to:
- the number of families that left the project and the type of housing entered;
  - the date the family exited the shelter and number of days the family was sheltered;
  - the date permanent housing was acquired;
  - aftercare summary of families assisted and services provided;
  - monthly income of housed families at time of exit; and
  - the family's total debt and credit score at the time of exit

d) Status of Exited Families: Information to be reported monthly includes, but is not limited to:

- the total number of residents exited early from the PACT program and which shelter they were residing in at the time of exit;
- the date the family was exited;
- the reason why the family was exited early;
- any case management services provided to family up until time of exit;
- the date COUNTY was notified of the exit and the name of the COUNTY employee who was notified;
- the family's income at the time of exit; and
- the family's total debt and credit score at the time of exit

19. COUNTY will, with information provided monthly by CONTRACTOR, generate a Management Report summarizing information provided by CONTRACTOR in its monthly report. COUNTY will generate a Quarterly Report to provide to CONTRACTOR that will be used to assess PACT program progress during quarterly program meetings between CONTRACTOR and COUNTY.

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**EXHIBIT B****Budget****Redwood Community Action Agency – Parents and Children in Transition Program***Descriptions**Amounts*

<b>A. Personnel Costs</b>	
Title: Family Support Specialist x 5 Salary Calculation: \$13.41/hr x 2240 hrs x 5 staff x .9 FTE	\$135,173
Title: Family Case Manager x 3 Salary Calculation: \$15.03/hr x 2240 hrs x 3 staff x .9 FTE	\$90,901
Title: Program Coordinator x 1 Salary Calculation: \$19.08/hr x 2240 hrs x 1 staff x .45 FTE	\$19,233
Title: Administrative Assistance x 1 Salary Calculation: \$14.05/hr x 2240 hrs x 1 staff x .3 FTE	\$9,442
Title: Operations Manager x 1 Salary Calculation: \$20.26/hr x 2240 hrs x 1 staff x .2 FTE	\$9,076
Title: Deputy Director Adult & Family Services x 1 Salary Calculation: \$27.56/hr x 2240 hrs x 1 staff x .38 FTE	\$23,459
<b>Total Personnel Costs:</b>	<b>\$287,284</b>
<b>B. Personnel Fringe Benefits</b>	
Description: Employee benefits – SSI, FICA, SUI, WC, Vacation, Health Insurance Calculation: \$287,284 x .29	\$83,312
<b>Total Personnel Fringe Benefits Costs:</b>	<b>\$83,312</b>
<b>C. Travel</b>	
Title: Mileage Calculation: \$1,080/month * \$0.535/mile * 13 months	\$7,511
<b>Total Travel Costs:</b>	<b>\$7,511</b>
<b>D. Staff Training</b>	
Title: Trainings – CPR, First Aid, Child Abuse Mandated Reporting, etc.	\$2,250
<b>Total Staff Training Costs:</b>	<b>\$2,250</b>
<b>E. Other Costs</b>	
Title: Building repairs – security system maintenance, plumbing services, glass repair, appliance repair, etc. Calculation: \$400/mo x 13 months	\$5,200
Title: Fingerprinting/DMV/TB testing Calculation: (\$25/live scan, \$5/DMV, \$25/TB) x 10 applicants	\$550

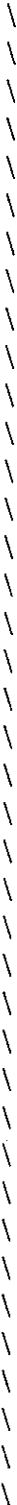
Title: Employee recruitment advertising Calculation: \$250/month x 2 months	\$500
Title: Communications – office and cell phones, internet, etc. Calculation: \$270/month * 13 months	\$3,510
Title: Consumables – Keys, locks, printer cartridges, postage, cleaning supplies, drug testing supplies, etc. Calculation: \$400/month x 13 months	\$5,200
Title: Office supplies – pens, pencils, paper, clips, etc. Calculation: \$108/month x 13 months	\$1,404
Title: PACT Office Spaces Calculation: \$581/month x 13 months	\$7,550
Title: Space – storage Calculation: \$75/month x 13 months	\$975
Title: Rent & Utilities – Safe Haven, Second Step, Bridge House & Annex; PG&E, water, garbage, toxic waste, etc. Calculation: \$2,700/month x 13 months	\$35,100
Title: Copier rental & maintenance Calculation: \$108/month x 13 months	\$1,620
Title: Insurance – Business owners & liability Calculation: \$850.50/month x 13 months	\$11,061
<b>Total Other Costs:</b>	<b>\$72,670</b>
<b>Subtotal:</b>	<b>\$453,027</b>
<b>Administrative Fee @ 15%</b>	<b>\$67,954</b>
<b>Total :</b>	<b>\$520,981</b>

**EXHIBIT C**  
**LOCAL SYSTEM OF CARE**  
Redwood Community Action Agency  
Fiscal Years 2016-18

Child services are part of the local System of Care (SOC), therefore PROVIDER will operate within all applicable principles of the local SOC:

1. Providing effective, community-based services and supports for children and their families which coordinate with other systems to address their emotional, social, educational, and physical needs, including traditional and nontraditional services as well as natural and informal supports.
2. Provide individualized services in accordance with the unique potentials and needs of each child and family, guided by a strengths-based planning process and an individualized service plan developed in true partnership with the child and family.
3. Ensure that services and supports include evidence-informed, promising practices, and/or interventions supported by practice-based evidence, as agreed upon with COUNTY, to ensure the effectiveness of services and to improve outcomes for children and their families. This includes selecting, training, and implementing practices with fidelity and tracking of outcomes associated with intervention using a standardized outcome measurement tool(s).
4. Deliver services and supports within the least restrictive, most normative environments that are clinically appropriate.
5. Ensure that families, other caregivers, and youth are full partners in all aspects of the planning and delivery of their own services. PROVIDER is also encouraged to include family and youth voice in development and implementation of policies and procedures that govern care for children and youth in their organization.
6. Ensure that services are well coordinated with other child-serving agencies with which the child/family may be involved to assure integrated care management.
7. Practice and/or engage with care management at the service level to ensure that multiple services are delivered in a coordinated and therapeutic manner and that children and their families can move through the system of services in accordance with their changing needs.
8. Provide developmentally appropriate mental health services and supports that promote optimal social-emotional outcomes for young children and their families in their homes and community settings when the PROVIDER serves children 0-5 years of age.
9. Provide developmentally appropriate services and supports to facilitate the transition of youth age 18 to 21 years to adulthood and to the transition age youth and adult service systems as needed.
10. Encourage participation in local mental health promotion, prevention, and early identification and intervention opportunities.

11. Incorporate continuous accountability and quality improvement mechanisms to track, monitor, and manage the quality, effectiveness, and outcomes at the program level, practice level, and child and family level.
12. Protect the rights of children and families and promote effective advocacy efforts.
13. Provide services and supports without regard to race, religion, national origin, gender, gender expression, sexual orientation, physical disability, socio-economic status, geography, language, immigration status, or other characteristics, and ensure that services are sensitive and responsive to these differences.



**EXHIBIT D**  
**COUNTY OF HUMBOLDT**  
**HIPAA BUSINESS ASSOCIATE AGREEMENT**  
Redwood Community Action Agency  
Fiscal Years 2016-18

**Recitals:**

- A. COUNTY, as a “Covered Entity” (defined below) wishes to disclose certain information to CONTRACTOR, hereafter known as the “BUSINESS ASSOCIATE” (defined below) pursuant to the terms of the Agreement, some of which may constitute Protected Health Information (“PHI”) (defined below).
- B. COUNTY and BUSINESS ASSOCIATE intend to protect the privacy and provide for the security of PHI disclosed to BUSINESS ASSOCIATE pursuant to the Agreement in compliance with the Health Insurance Portability and Accountability Act of 1996, Public Law 104-191 (“HIPAA”), the Health Information and Technology for Economic and Clinical Health Act, Public Law 111-005 (“the HITECH Act”), and regulations promulgated thereunder by the U.S. Department of Health and Human Services (the “HIPAA Regulations”) and other applicable laws.
- C. As part of the HIPAA Regulations, the Privacy Rule and Security Rule (defined below) requires COUNTY to enter into an Agreement containing specific requirements with BUSINESS ASSOCIATE prior to the disclosure of PHI, as set forth in, but not limited to, Title 45, Sections 164.314(a), 164.502(e), and 164.504(e) of the Code of Federal Regulations (“C.F.R”) and contained in this Agreement.

The parties agree as follows:

**1. Definitions**

- a. **Breach** shall have the meaning given to such term under the HITECH Act and HIPAA Regulations [42 U.S.C. Section 17921 and 45 C.F.R. Section 164.402].
- b. **Breach Notification Rule** shall mean the HIPAA Regulation that is codified at 45 C.F.R. Parts 160 and 164, Subparts A and D.
- c. **Business Associate** shall have the meaning given to such term under the Privacy Rule, the Security Rule, and the HITECH Act, including, but not limited to, 42 U.S.C. Section 17938 and 45 C.F.R. Section 160.103.
- d. **Covered Entity** shall have the meaning given to such term under the Privacy Rule and the Security Rule, including, but not limited to, 45 C.F.R. Section 160.103.
- e. **Designated Record Set** shall have the meaning given to such term under the Privacy Rule, including, but not limited to, 45 C.F.R. Section 164.501.
- f. **Electronic Protected Health Information** means Protected Health Information that is maintained in or transmitted by electronic media.

- g. **Electronic Health Record** shall have the meaning given to such term in the HITECH Act, including, but not limited to, 42 U.S.C. Section 17921.
- h. **Health Care Operations** shall have the meaning given to such term under the Privacy Rule, including, but not limited to, 45 C.F.R. Section 164.501.
- i. **Privacy Rule** shall mean the HIPAA Regulation that is codified at 45 C.F.R. Parts 160 and 164, Subparts A and E.
- j. **Protected Health Information or PHI** means any information, whether oral or recorded in any form or medium: (i) that relates to the past, present or future physical or mental condition of an individual; the provision of health care to an individual; or the past, present or future payment for the provision of health care to an individual; and (ii) that identifies the individual or with respect to which there is a reasonable basis to believe the information can be used to identify the individual, and shall have the meaning given to the term under the Privacy Rule, including, but not limited to, 45 C.F.R. Section 164.501. Protected Health Information includes Electronic Protected Health Information [45 C.F.R. Sections 160.103, 164.501].
- k. **Protected Information** shall mean PHI provided by COUNTY to BUSINESS ASSOCIATE or created, maintained, received, or transmitted by BUSINESS ASSOCIATE on COUNTY's behalf.
- l. **Security Incident** shall have the same meaning given to such term under the Security Rule, including, but not limited to, 45 C.F.R. Section 164.304.
- m. **Security Rule** shall mean the HIPAA Regulation that is codified at 45 C.F.R. Parts 160 and 164, Subparts A and C.
- n. **Unsecured PHI** shall have the meaning given to such term under the HITECH Act and any guidance issued pursuant to such Act including, but not limited to, 42 U.S.C. Section 17932(h) and 45 C.F.R. Section 164.402.

## 2. **Obligations of Business Associate**

- a. **Permitted Uses.** BUSINESS ASSOCIATE shall use Protected Information only for the purpose of performing BUSINESS ASSOCIATE's obligations under the Agreement and as permitted or required under the Agreement, or as required by law. Further, BUSINESS ASSOCIATE shall not use Protected Information in any manner that would constitute a violation of the Privacy Rule or the HITECH Act if so used by COUNTY. However, BUSINESS ASSOCIATE may use Protected Information as necessary (i) for the proper management and administration of BUSINESS ASSOCIATE; (ii) to carry out the legal responsibilities of BUSINESS ASSOCIATE; or (iii) as required by law. [45 C.F.R. Sections 164.504(e)(2), 164.504(e)(4)(i)].
- b. **Permitted Disclosures.** BUSINESS ASSOCIATE shall disclose Protected Information only for the purpose of performing BUSINESS ASSOCIATE's obligations under the Agreement and as permitted or required under the Agreement, or as required by law. BUSINESS ASSOCIATE shall not disclose Protected Information in any manner that would constitute a violation of the Privacy Rule or the HITECH Act if so disclosed by COUNTY. However, BUSINESS ASSOCIATE may disclose Protected Information as necessary (i) for the proper management and administration of BUSINESS ASSOCIATE; (ii) to carry out the legal responsibilities of BUSINESS ASSOCIATE; or (iii) as required by law. If BUSINESS ASSOCIATE discloses Protected Information to a third

party, BUSINESS ASSOCIATE must obtain, prior to making any such disclosure, (i) reasonable *written* assurances from such third party that such Protected Information will be held confidential as provided pursuant to this Agreement and used or disclosed only as required by law or for the purposes for which it was disclosed to such third party, and (ii) a written agreement from such third party to immediately notify BUSINESS ASSOCIATE of any breaches, suspected breaches, security incidents, or unauthorized uses or disclosures of the Protected Information in accordance with paragraph 2.1. of the Agreement, to the extent it has obtained knowledge of such occurrences [42 U.S.C. Section 17932; 45 C.F.R. Section 164.504(e)].

- c. **Prohibited Uses and Disclosures.** BUSINESS ASSOCIATE shall not use or disclose PHI other than as permitted or required by the Agreement, or as required by law. BUSINESS ASSOCIATE shall not use or disclose Protected Information for fundraising or marketing purposes. BUSINESS ASSOCIATE shall not disclose Protected Information to a health plan for payment or health care operations purposes if the patient has requested this special restriction, and has paid out of pocket in full for the health care item or service to which PHI solely relates [42 U.S.C. Section 17935(a) and 45 C.F.R. Section 164.522(a)(vi)]. BUSINESS ASSOCIATE shall not directly or indirectly receive remuneration in exchange for Protected Information, except with prior written consent of COUNTY and as permitted by the HITECH Act, 42 U.S.C. Section 17935(d)(2), and the HIPAA regulations, 45 C.F.R. Section 164.502(a)(5)(ii); however this prohibition shall not affect payment by COUNTY to BUSINESS ASSOCIATE for services provided pursuant to the Agreement.
- d. **Appropriate Safeguards.** BUSINESS ASSOCIATE shall implement appropriate safeguards as are necessary to prevent the use or disclosure of Protected Information otherwise than as permitted by the Agreement, including, but not limited to, administrative, physical and technical safeguards in accordance with the Security Rule, including but not limited to, 45 C.F.R. Sections 164.308, 164.310, and 164.312. [45 C.F.R. Section 164.504(e)(2)(ii)(B); 45 C.F.R. Section 164.308(b)]. BUSINESS ASSOCIATE shall comply with the policies, procedures and documentation requirements of the Security Rule, including, but not limited to, 45 C.F.R. Section 164.316. [42 U.S.C. Section 17931].
- e. **Business Associate's Subcontractors and Agents.** BUSINESS ASSOCIATE shall ensure that any agents and subcontractors that create, receive, maintain or transmit Protected Information on behalf of COUNTY, agree in writing to the same restrictions and conditions that apply to COUNTY with respect to such Protected Information and implement the safeguards required by paragraph 2.d. above with respect to Electronic PHI [45 C.F.R. Section 164.504(e)(2)(ii)(D); 45 C.F.R. Section 164.308(b)]. BUSINESS ASSOCIATE shall implement and maintain sanctions against agents and subcontractors that violate such restrictions and conditions and shall mitigate the effects of any such violation (see 45 C.F.R. Sections 164.530(f) and 164.530(e)(1)).
- f. **Access to Protected Information.** If BUSINESS ASSOCIATE maintains a designated record set on behalf of COUNTY, BUSINESS ASSOCIATE shall make Protected Information maintained by BUSINESS ASSOCIATE or its agents or subcontractors in Designated Record Sets available to COUNTY for inspection and copying within five (5) days of a request by COUNTY to enable COUNTY to fulfill its obligations under state law [California Health and Safety Code Section 123110] and the Privacy Rule, including, but not limited to, 45 C.F.R. Section 164.524 [45 C.F.R. Section 164.504(e)(2)(ii)(e)]. If BUSINESS ASSOCIATE maintains Protected Information in electronic format, BUSINESS ASSOCIATE shall provide such information in electronic format as necessary to enable COUNTY to fulfill its obligations under the HITECH Act and HIPAA Regulations, including, but not limited to, 42 U.S.C. Section 17935(e) and 45 C.F.R. Section 164.524.



- g. **Amendment of PHI.** If BUSINESS ASSOCIATE maintains a designated record set on behalf of COUNTY, within ten (10) days of a request by COUNTY for an amendment of Protected Information or a record about an individual contained in a Designated Record Set, BUSINESS ASSOCIATE and its agents and subcontractors shall make such Protected Information available to COUNTY for amendment and incorporate any such amendment or other documentation to enable COUNTY to fulfill its obligations under the Privacy Rule, including, but not limited to, 45 C.F.R. Section 164.526. If an individual requests an amendment of Protected Information directly from BUSINESS ASSOCIATE or its agents or subcontractors, BUSINESS ASSOCIATE must notify COUNTY in writing within five (5) days of the request and of any approval or denial of amendment of Protected Information maintained by BA or its agents or subcontractors [45 C.F.R. Section 164.504(e)(2)(ii)(F)].
- h. **Accounting of Disclosures.** Within ten (10) days of a request by COUNTY for an accounting of disclosures of Protected Information, BUSINESS ASSOCIATE and its agents and subcontractors shall make available to COUNTY the information required to provide an accounting of disclosures to enable COUNTY to fulfill its obligations under the Privacy Rule, including, but not limited to, 45 C.F.R. Section 164.528, and the HITECH Act, including but not limited to 42 U.S.C. Section 17935(c), as determined by COUNTY. BUSINESS ASSOCIATE agrees to implement a process that allows for an accounting to be collected and maintained by BUSINESS ASSOCIATE and its agents and subcontractors for at least six (6) years prior to the request. However, accounting of disclosures from an Electronic Health Record for treatment, payment or health care operations purposes are required to be collected and maintained for only three (3) years prior to the request, and only to the extent that BUSINESS ASSOCIATE maintains an Electronic Health Record. At a minimum, the information collected and maintained shall include: (i) the date of disclosure; (ii) the name of the entity or person who received Protected Information and, if known, the address of the entity or person; (iii) a brief description of Protected Information disclosed; and (iv) a brief statement of purpose of the disclosure that reasonably informs the individual of the basis for the disclosure, or a copy of the individual's authorization, or a copy of the written request for disclosure. If a patient submits a request for an accounting directly to BUSINESS ASSOCIATE or its agents or subcontractors, BUSINESS ASSOCIATE shall within five (5) days of the request forward it to COUNTY in writing.
- i. **Governmental Access to Records.** BUSINESS ASSOCIATE shall make its internal practices, books and records relating to the use and disclosure of Protected Information available to COUNTY and to the Secretary of the U.S. Department of Health and Human Services (the "Secretary") for purposes of determining BUSINESS ASSOCIATE's compliance with HIPAA [45 C.F.R. Section 164.504(e)(2)(ii)(I)]. BUSINESS ASSOCIATE shall provide COUNTY a copy of any Protected Information and other documents and records that BUSINESS ASSOCIATE provides to the Secretary concurrently with providing such Protected Information to the Secretary.
- j. **Minimum Necessary.** BUSINESS ASSOCIATES, its agents and subcontractors shall request, use and disclose only the minimum amount of Protected Information necessary to accomplish the purpose of the request, use or disclosure. [42 U.S.C. Section 17935(b); 45 C.F.R. Section 164.514(d)]. BUSINESS ASSOCIATE understands and agrees that the definition of "minimum necessary" is in flux and shall keep itself informed of guidance issued by the Secretary with respect to what constitutes "minimum necessary."
- k. **Data Ownership.** BUSINESS ASSOCIATE understands that BUSINESS ASSOCIATE has no ownership rights with respect to the Protected Information.

- l. **Notification of Possible Breach.** BUSINESS ASSOCIATE shall notify COUNTY within twenty-four (24) hours of any suspected or actual breach of Protected Information; any use or disclosure of Protected Information not permitted by the Agreement; any security incident (i.e., any attempted or successful unauthorized access, use, disclosure, modification, or destruction of information or interference with system operations in an information system) related to Protected Information, and any actual or suspected use or disclosure of data in violation of any applicable federal or state laws by BUSINESS ASSOCIATE or its agents or subcontractors. The notification shall include, to the extent possible, the identification of each individual whose unsecured Protected Information has been, or is reasonably believed by the BUSINESS ASSOCIATE to have been accessed, acquired, used, or disclosed, as well as any other available information that COUNTY is required to include in notification to the individual, the media, the Secretary, and any other entity under the Breach Notification Rule and any other applicable state or federal laws, including, but not limited, to 45 C.F.R. Section 164.404 through 45 C.F.R. Section 164.408, at the time of the notification required by this paragraph or promptly thereafter as information becomes available. BUSINESS ASSOCIATE shall take (i) prompt corrective action to cure any deficiencies and (ii) any action pertaining to unauthorized uses or disclosures required by applicable federal and state laws. [42 U.S.C. Section 17921; 45 C.F.R. Section 164.504(e)(2)(ii)(C); 45 C.F.R. Section 164.308(b)].
- m. **Breach Pattern or Practice by Business Associate's Subcontractors and Agents.** Pursuant to 42 U.S.C. Section 17934(b) and 45 C.F.R. Section 164.504(e)(1)(ii), if BUSINESS ASSOCIATE knows of a pattern or activity or practice of a subcontractor or agent that constitutes a material breach or violation of the subcontractor or agent's obligations under the Agreement or other arrangement, BUSINESS ASSOCIATE must take reasonable steps to cure the breach or end the violation. If the steps are unsuccessful, BUSINESS ASSOCIATE must terminate the Agreement or other arrangement if feasible. BUSINESS ASSOCIATE shall provide written notice to COUNTY of any pattern of activity or practice of a subcontractor or agent that BUSINESS ASSOCIATE believes constitutes a material breach or violation of the subcontractor or agent's obligations under the Agreement or other arrangement within five (5) days of discovery and shall meet with COUNTY to discuss and attempt to resolve the problem as one of the reasonable steps to cure the breach or end the violation.
- n. **Audits, Inspection and Enforcement.** Within ten (10) days of a request by COUNTY, BUSINESS ASSOCIATE and its agents and subcontractors shall allow COUNTY or its agents or subcontractors to conduct a reasonable inspection of the facilities, systems, books, records, agreements, policies and procedures relating to the use or disclosure of Protected Information pursuant to this Agreement for the purpose of determining whether BUSINESS ASSOCIATE has complied with this Agreement or maintains adequate security safeguards. BUSINESS ASSOCIATE shall notify COUNTY within five (5) days of learning that BUSINESS ASSOCIATE has become the subject of an audit, compliance review, or complaint investigation by the Office for Civil Rights or other state or federal government entity.

### 3. Termination

- a. **Material Breach.** A breach by BUSINESS ASSOCIATE of any provision of this Agreement, as determined by COUNTY, shall constitute a material breach of the Agreement and shall provide grounds for *immediate* termination of the Agreement, any provision in the Agreement to the contrary notwithstanding. [45 C.F.R. Section 164.504(e)(2)(iii)].
- b. **Effect of Termination.** Upon termination of the Agreement for any reason, BUSINESS ASSOCIATE shall, at the option of COUNTY, return or destroy all Protected Information that

BUSINESS ASSOCIATE or its agents or subcontractors still maintain in any form, and shall retain no copies of such Protected Information. If return or destruction is not feasible, as determined by COUNTY, BUSINESS ASSOCIATE shall continue to extend the protections of Section 2 of this Agreement to such information, and limit further use and disclosure of such PHI to those purposes that make the return or destruction of the information infeasible [45 C.F.R. Section 164.504(e)(ii)(2)(J)]. If COUNTY elects destruction of the PHI, BUSINESS ASSOCIATE shall certify in writing to COUNTY that such PHI has been destroyed in accordance with the Secretary's guidance regarding proper destruction of PHI.

4. **Interpretation.** Any ambiguity in this Agreement shall be resolved in favor of a meaning that complies and is consistent with HIPAA, the HITECH Act, and the HIPAA regulations.