



## COUNTY OF HUMBOLDT

AGENDA ITEM NO.

C-8

For the meeting of: May 14, 2013

Date: April 23, 2013  
To: Board of Supervisors  
From: Phillip R. Crandall, Director, Department of Health and Human Services  
Subject: Ordinance No. \_\_\_\_\_, enacting the Partnership HealthPlan of California Commission

### RECOMMENDATION(S):

That the Board of Supervisors adopt Ordinance No. 2501 adding Chapter 1 (Partnership HealthPlan of California Commission), Title V (Health and Safety), Division 9 (Health Care), to the Humboldt County Code.

SOURCE OF FUNDING: Federal and State Medi-Cal dollars

DISCUSSION: As part of the 2012/13 state budget, the State of California authorized expansion of Medi-Cal managed care into the twenty-eight rural counties that currently provide Medi-Cal benefits on a fee-for-service basis only. The California Department of Health Care Services (DHCS) intends all Medi-Cal benefits will be provided by a managed care entity beginning June 1, 2013.

On August 21, 2012, the Board approved a Resolution (Attachment 1) affirming its support for a regional County Organized Health System (COHS) model of Medi-Cal managed care for Humboldt County. The COHS model has been shown to be an effective Medi-Cal managed care model for improving patient health care outcomes for Medi-Cal recipients, with a focus on prevention and primary care, and allows for local representation in its governance structure.

On January 29, 2013, the Board approved a letter (Attachment 2) to California Health and Human Services

Prepared by \_\_\_\_\_ Nancy Starck, Legislative Analyst 441-5411

CAO Approval Amey Nissen

### REVIEW:

Auditor \_\_\_\_\_ County Counsel BA Personnel \_\_\_\_\_ Risk Manager \_\_\_\_\_ Other \_\_\_\_\_

### TYPE OF ITEM:

☒ Consent  
☐ Departmental  
☐ Public Hearing  
☐ Other \_\_\_\_\_

### PREVIOUS ACTION/REFERRAL:

Board Order No. \_\_\_\_\_

Meeting of: \_\_\_\_\_

### BOARD OF SUPERVISORS, COUNTY OF HUMBOLDT

Upon motion of Supervisor Bass Seconded by Supervisor Lavace

Ayes Bass, Lavace, Sundberg, Bonn, Fennell  
Nays \_\_\_\_\_  
Abstain \_\_\_\_\_  
Absent \_\_\_\_\_

and carried by those members present, the Board hereby approves the recommended action contained in this Board report.

Dated: May 14, 2013

By: Kathy Hayes  
Kathy Hayes, Clerk of the Board

Agency Secretary Diana Dooley reiterating support for a County Organized Health System model of Medi-Cal managed care.

On February 27, 2013, the California Department of Health Care Services announced that Medi-Cal benefits in Humboldt County would be provided by Partnership HealthPlan of California, an existing County Organized Health System.

On April 23, 2013, the Board of Supervisors introduced the above ordinance (Attachment 3) for adoption and directed the Clerk of the Board to publish a pre-adoption summary of the ordinance and set the ordinance for adoption at least one week away. This action completes adoption of the ordinance and will result in publication of a post-adoption summary.

FINANCIAL IMPACT: There is no additional financial impact to the County General Fund associated with the recommendation before your Board. This action supports the Board's strategic framework by protecting vulnerable populations and creating opportunities for improved safety and health.

OTHER AGENCY INVOLVEMENT: Clinics, hospitals and other Medi-Cal health care providers

ALTERNATIVES TO STAFF RECOMMENDATIONS: The Board could elect not to approve this action. This is not recommended as the ordinance is required to implement a County Organized Health System model of Medi-Cal managed care in Humboldt County.

ATTACHMENTS:

Attachment 1: August 21, 2012, Agenda item C5

Attachment 2: January 29, 2013, Agenda item C10

Attachment 3: April 23, 2013, Agenda item H-2, Ordinance No. \_\_\_\_\_

# ATTACHMENT 1





## COUNTY OF HUMBOLDT

AGENDA ITEM NO.

C-5

For the meeting of: August 21, 2012

Date: August 6, 2012

To: Board of Supervisors

From: Phillip R. Crandall, Director, Department of Health and Human Services

Subject: Medi-Cal Managed Care

### RECOMMENDATION(S):

That the Board of Supervisors approve a Resolution affirming its support for a regional County Organized Health System model of Medi-Cal managed care for Humboldt County and send a copy to California Department of Health Care Services Secretary Diana Dooley, Assemblymember Wesley Chesbro and State Senator Noreen Evans.

SOURCE OF FUNDING: Federal and State Medi-Cal dollars

DISCUSSION: As part of the 2012/13 state budget, the State of California is expanding Medi-Cal managed care into the twenty-eight rural counties that currently provide Medi-Cal benefits on a fee-for-service basis only. The California Department of Health Care Services (DHCS) intends all Medi-Cal benefits will be provided by a managed care entity beginning June 1, 2013. DHCS is planning to release a Request for Applications (RFA) on September 1, 2012. Six other Northern California counties: Del Norte, Lassen, Modoc, Shasta, Siskiyou, and Trinity have requested to be excluded from the RFA to instead join Partnership HealthPlan of California (PHC), an existing regional County Organized Health System (COHS) to administer managed care Medi-Cal benefits. The DHCS has already given authorization for Lake County to join Solano, Napa, Yolo, Sonoma, Marin and Mendocino Counties in PHC.

Prepared by: Nancy Starck, Legislative Analyst

CAO Approval

*Tracy W. Zee*

### REVIEW:

Auditor \_\_\_\_\_ County Counsel \_\_\_\_\_ Personnel \_\_\_\_\_ Risk Manager \_\_\_\_\_ Other \_\_\_\_\_

### TYPE OF ITEM:

☒ Consent  
☐ Departmental  
☐ Public Hearing  
☐ Other \_\_\_\_\_

### PREVIOUS ACTION/REFERRAL:

Board Order No. \_\_\_\_\_

Meeting of: \_\_\_\_\_

### BOARD OF SUPERVISORS, COUNTY OF HUMBOLDT

Upon motion of Supervisor *Sundberg* Seconded by Supervisor *Bohn*

Ayes: *Sundberg, Lovelace, Badd, Bohn, Clendenen*

Nays \_\_\_\_\_  
Abstain \_\_\_\_\_  
Absent \_\_\_\_\_

and carried by those members present, the Board hereby approves the recommended action contained in this Board report.

Dated: *August 21, 2012*  
By: *Kathy Hayes*  
Kathy Hayes, Clerk of the Board

The fast pace of the State's process to shift Medi-Cal to a managed care system has not allowed for the benefit of a full scope local stakeholder process. However, local Medi-Cal providers and community organizations that serve Medi-Cal recipients held a meeting June 14, 2012 to discuss Medi-Cal managed care and the COHS model. Following that meeting, the Department of Health and Human Services met with representatives of Partnership HealthPlan.

The North Coast Clinics Network, the primary provider for approximately 60% of all Humboldt County Medi-Cal patients as well as more than 13,000 self-pay patients in 2011 and 86% of all County Medical Services Program (CMSP) patients in Humboldt County who will be newly eligible for Medi-Cal in 2014, has stated a clear preference for PHC. The Hospital Council of Northern and Central California representing Humboldt County's four hospitals, St Joseph Hospital, Mad River Hospital, Jerald Phelps Community Hospital and Redwood Memorial Hospital, has also taken a position in support of excluding Humboldt County and the six other Northern California counties from the RFA to instead join PHC.

The COHS model has been shown to be an effective Medi-Cal managed care model for improving patient health care outcomes for Medi-Cal recipients, with a focus on prevention and primary care, and allows for local representation in its governance structure.

Having support from the medical providers serving the majority of Medi-Cal patients in the county, Assemblymember Chesbro, joined by Assemblymembers Neilsen and LaMalfa, has been advocating to DHCS that Humboldt County be removed from the RFA to pursue a COHS instead. Assemblymember Chesbro's office has requested a Resolution from the Board affirming the County's support for a COHS.

This Resolution affirms the County's preference for Medi-Cal managed care benefits to be delivered by a County Organized Health System.

FINANCIAL IMPACT: Not applicable at this time

By approving this Resolution, this supports the Board's Strategic Framework by protecting vulnerable populations, creating opportunities for improved safety and health and builds interjurisdictional cooperation.

OTHER AGENCY INVOLVEMENT: Medi-Cal providers

ALTERNATIVES TO STAFF RECOMMENDATIONS: Board discretion

ATTACHMENTS: Sample Resolution



**RESOLUTION NO.**

**A RESOLUTION OF THE BOARD OF SUPERVISORS OF THE COUNTY  
OF HUMBOLDT**

**WHEREAS**, the number of Humboldt County residents enrolled in Medi-Cal exceeds 27,000 and the Medi-cal program supports the healthcare needs of low income, aged, blind and disabled residents; the current system of unmanaged fee-for-service healthcare delivery increases the overall costs of the Medi-Cal program, and is not as efficient with taxpayer dollars as managed care Medi-Cal where health care is coordinated between providers, and primary care and preventive services are emphasized; and

**WHEREAS**, the State of California is expanding Medi-Cal managed care into the 28 rural counties that are now fee-for-service only; and the Department of Health Care Services (DHCS) has indicated that the expansion of Medi-Cal managed care will likely be accomplished through a competitive bidding process; and

**WHEREAS**, the County Organized Health System (COHS) model of managed care has been shown to be an effective Medi-Cal managed care model for improving patient health care outcomes for Medi-Cal recipients, with a focus on prevention and primary care, and allows for local representation in its governance structure; and

**WHEREAS**, Partnership HealthPlan of California (PHC) is a managed care organization with significant experience with the Medi-Cal populations in Solano, Napa, Yolo, Sonoma, Marin and Mendocino counties; and has committed to work with Humboldt County (and six other contiguous fee-for-service northern California counties) in providing managed care services to our Medi-Cal beneficiaries through the COHS model; and

**WHEREAS**, Humboldt County Medi-Cal recipients can benefit from the expansion of a COHS into the County, improving access to care and expected health outcomes, should the State of California and PHC agree upon the terms of such an expansion; and

**NOW, THEREFORE, BE IT RESOLVED** that the Humboldt County Board of Supervisors hereby resolves that improved patient health outcomes at less cost to the taxpayer should be the main purpose of adopting a managed care model for Medi-Cal in Humboldt County; and anticipates that the State of California will support the recommendations of the elected representatives of Humboldt County when deciding how to organize Medi-Cal managed care within Humboldt County; and

**BE IT FURTHER RESOLVED** that the Board of Supervisors hereby affirms its support for a COHS model of Medi-Cal managed care for Humboldt County and authorizes the Department of Health and Human Services to work with the DHCS, PHC and local health care stakeholders to ensure the most effective transition possible.

**BOARD OF SUPERVISORS, COUNTY OF HUMBOLDT, STATE OF CALIFORNIA**

**Certified copy of portion of proceedings; Meeting on August 21, 2012**

**RESOLUTION NO. 12-70**

**A RESOLUTION OF THE BOARD OF SUPERVISORS OF THE COUNTY OF HUMBOLDT AFFIRMING ITS SUPPORT FOR A REGIONAL COUNTY ORGANIZED HEALTH SYSTEM MODEL OF MEDI-CAL MANAGED CARE FOR HUMBOLDT COUNTY.**

**WHEREAS**, the number of Humboldt County residents enrolled in Medi-Cal exceeds 27,000 and the Medi-cal program supports the healthcare needs of low income, aged, blind and disabled residents; the current system of unmanaged fee-for-service healthcare delivery increases the overall costs of the Medi-Cal program, and is not as efficient with taxpayer dollars as managed care Medi-Cal where health care is coordinated between providers, and primary care and preventive services are emphasized; and

**WHEREAS**, the State of California is expanding Medi-Cal managed care into the 28 rural counties that are now fee-for-service only; and the Department of Health Care Services (DHCS) has indicated that the expansion of Medi-Cal managed care will likely be accomplished through a competitive bidding process; and

**WHEREAS**, the County Organized Health System (COHS) model of managed care has been shown to be an effective Medi-Cal managed care model for improving patient health care outcomes for Medi-Cal recipients, with a focus on prevention and primary care, and allows for local representation in its governance structure; and

**WHEREAS**, Partnership HealthPlan of California (PHC) is a managed care organization with significant experience with the Medi-Cal populations in Solano, Napa, Yolo, Sonoma, Marin and Mendocino counties; and has committed to work with Humboldt County (and six other contiguous fee-for-service northern California counties) in providing managed care services to our Medi-Cal beneficiaries through the COHS model; and

**WHEREAS**, Humboldt County Medi-Cal recipients can benefit from the expansion of a COHS into the County, improving access to care and expected health outcomes, should the State of California and PHC agree upon the terms of such an expansion; and

**NOW, THEREFORE, BE IT RESOLVED** that the Humboldt County Board of Supervisors hereby resolves that improved patient health outcomes at less cost to the taxpayer should be the main purpose of adopting a managed care model for Medi-Cal in Humboldt County; and anticipates that the State of California will support the recommendations of the elected representatives of Humboldt County when deciding how to organize Medi-Cal managed care within Humboldt County; and



**BE IT FURTHER RESOLVED** that the Board of Supervisors hereby affirms its support for a COHS model of Medi-Cal managed care for Humboldt County and authorizes the Department of Health and Human Services to work with the DHCS, PHC and local health care stakeholders to ensure the most effective transition possible.

Vernor Bohn  
Chair, Humboldt County Board of Supervisors

Adopted on motion by Supervisor Sundberg, seconded by Supervisor Bohn and the following vote:

AYES: Supervisors: Sundberg, Lovelace, Bass, Bohn, Clendenen

NOES: Supervisors:

ABSENT: Supervisors:

STATE OF CALIFORNIA

County of Humboldt

)  
) SS.  
)

I, KATHY HAYES, Clerk of the Board of Supervisors of the County of Humboldt, State of California do hereby certify the foregoing to be a full, true, and correct copy of the original made in the above-titled matter by said Board of Supervisors at a meeting held in Eureka, California as the same now appears of record in my office.

In Witness Whereof, I have hereunto set my hand and affixed the Seal of said Board of Supervisors.

KATHY HAYES

Clerk of the Board of Supervisors of the County of Humboldt, State of California

By:

Tracy Damico  
TRACY DAMICO - DEPUTY CLERK OF THE BOARD

Date:

August 21, 2012



## ATTACHMENT 2



## COUNTY OF HUMBOLDT

AGENDA ITEM NO.

C-10

For the meeting of: January 29, 2013

Date: January 14, 2013  
To: Board of Supervisors  
From: Phillip R. Crandall, Director, Department of Health and Human Services  
Subject: Medi-Cal Managed Care

### RECOMMENDATION(S):

That the Board of Supervisors authorize the Chair to send a letter to California Health and Human Services Agency Secretary Diana Dooley reiterating support for a County Organized Health System (COHS) model of Medi-cal managed care and requesting Humboldt County be removed from the Request for Application process to pursue a COHS.

SOURCE OF FUNDING: Federal and State Medi-Cal dollars

DISCUSSION: As part of the approved 2012/13 state budget, the State of California is expanding Medi-Cal managed care into the twenty-eight rural counties that currently provide Medi-Cal benefits on a fee-for-service basis only. The California Department of Health Care Services (DHCS) intends all Medi-Cal benefits will be provided by a managed care entity beginning June 1, 2013.

On August 21, 2012, the Board approved a resolution affirming support for the County Organized Health System (COHS) model of Medi-Cal managed care for Humboldt County.

On November 5, 2012, the California Department of Health Care Services released a Request For Applications (RFA) soliciting health plans interested in providing managed care for Medi-Cal patients in the managed care expansion counties.

Prepared by: Nancy Starck, Legislative Analyst 441-5411

CAO Approval

*Amy Wozen*

#### REVIEW:

Auditor \_\_\_\_\_ County Counsel \_\_\_\_\_ Personnel \_\_\_\_\_ Risk Manager \_\_\_\_\_ Other \_\_\_\_\_

#### TYPE OF ITEM:

☒ Consent  
☐ Departmental  
☐ Public Hearing  
☐ Other \_\_\_\_\_

#### PREVIOUS ACTION/REFERRAL:

Board Order No. \_\_\_\_\_

Meeting of: \_\_\_\_\_

#### BOARD OF SUPERVISORS, COUNTY OF HUMBOLDT

Upon motion of Supervisor *Bohn* Seconded by Supervisor *Bohn*

Ayes *Bohn, Coville, Sandberg, Bohn, Fennell*

Nays \_\_\_\_\_

Abstain \_\_\_\_\_

Absent \_\_\_\_\_

and carried by those members present, the Board hereby approves the recommended action contained in this Board report.

Dated: *January 29, 2013*

By: *Theresa Demas*  
Kathy Hayes, Clerk of the Board

On January 2, 2013, Assemblymember Wesley Chesbro sent a letter to Diana Dooley, Secretary of the California Health and Human Services Agency requesting seven counties (Humboldt, Del Norte, Trinity, Shasta, Siskiyou, Modoc and Lassen) be removed from the state's RFA and allowed to move forward with implementing a COHS. The letter is also signed by Assemblymember Brian Dahle, Senator Lois Wolk and Assemblywoman Holly Mitchell.

Similarly, this letter from the Board would request the state DHCS remove Humboldt County from the RFA to move forward with a COHS.

FINANCIAL IMPACT: There is no additional financial impact to the County General Fund associated with the recommendations before your Board.

OTHER AGENCY INVOLVEMENT: Medi-Cal providers including community clinics and hospitals

ALTERNATIVES TO STAFF RECOMMENDATIONS: The Board could choose not to send the letter re-affirming support for a COHS and requesting to be removed from the RFA.

ATTACHMENTS:

- Letter dated January 2, 2013 from Assemblymember Wesley Chesbro to Diana Dooley, Secretary of the California Health and Human Services Agency requesting seven counties be removed from the state's RFA and allowed to move forward with a COHS;
- Sample letter from Board to Secretary Dooley reiterating the Board's preference for a COHS and requesting Humboldt County be removed from the RFA to pursue a COHS;
- Board Agenda Item, August 21, 2012 considering a Board Resolution in support of a County Organized Health System;
- Board Resolution No. 12-70 affirming the Board's support for a County Organized Health System model of Medi-Cal managed care.



## COMMITTEES

NATURAL RESOURCES, CHAIR  
SELECT COMMITTEE ON DISABILITIES, CHAIR  
SELECT COMMITTEE ON WINE, CHAIR  
JOINT COMMITTEE ON FISHERIES AND  
AQUACULTURE, CHAIR

## BUDGET

BUDGET SUBCOMMITTEE #1  
JOINT LEGISLATIVE BUDGET  
ENVIRONMENTAL SAFETY AND  
TOXIC MATERIALS  
GOVERNMENTAL ORGANIZATION

# Assembly California Legislature



**WESLEY CHESBRO**  
ASSEMBLYMEMBER, FIRST DISTRICT

STATE CAPITOL  
P.O. BOX 942849  
SACRAMENTO, CA 94249-0001  
(916) 319-2001  
FAX (916) 319-2101

DISTRICT OFFICES  
710 E. STREET, SUITE 150  
EUREKA, CA 95501  
(707) 445-7014  
FAX (707) 445-6607

50 "D" STREET, SUITE 450  
SANTA ROSA, CA 95404  
(707) 576-2528  
FAX (707) 576-2297

200 SOUTH SCHOOL STREET, SUITE D  
UKIAH, CA 95482  
(707) 463-5770  
FAX (707) 463-5773

January 2, 2013

Ms. Diana S. Dooley  
Secretary  
State of California  
Health & Human Services Agency  
1600 Ninth Street, Room 460  
Sacramento, CA 95814

Re: Medi-Cal managed care expansion for Northern Rural CA

Dear Secretary Dooley,

As you know, seven of the rural counties (Del Norte, Siskiyou, Modoc, Humboldt, Trinity, Shasta and Lassen) have been demanding that a COHS single-plan model of health care delivery be adopted for the group. Since we originally met, ALL seven boards of supervisors have adopted resolutions that support a COHS model. The medical providers in the area have sent letters to DHCS expressing their strong support for the adoption of a COHS model. In fact, those same providers signed letters of intent to become part of a COHS provider network and stakeholders have actively participated and provided clear feedback at meetings held by DHCS. At the most recent meeting in Anderson, seventy-five people attended to express their strong support for a COHS model and to make it absolutely clear that they strongly disagree with inclusion of the seven counties in the RFA for a geographic or two-plan managed care plan.

During our discussions and in our letters, we were assured that DHCS was actively considering a COHS model for the rural expansion. However, we are feeling the original commitment to give preferential treatment to the COHS Model is not being fully honored. The stakeholders in seven counties have expressed time and again their willingness to work with DHCS to bring Medi-Cal managed care in the form of a COHS model to the northern rural region yet DHCS has not yet allowed them to move forward. It is our understanding that other counties such as San Benito and Mariposa have not faced similar barriers as they work toward joining a COHS.

We are asking once again that the seven counties be removed from the RFA process and allowed to move forward with plans for a County Organized Health System.

Sincerely,

  
WESLEY CHESBRO  
Assemblyman, District 2

*Brian Dahle*

BRIAN DAHLE  
Assemblyman, District 1

*Lois Wolk*

LOIS WOLK  
Senator, District 3

*Holly Mitchell*

HOLLY MITCHELL  
Assemblywoman, District 54

January 29, 2013

Diana S. Dooley, Secretary  
State of California  
Health and Human Services Agency  
1600 Ninth Street, Room 460  
Sacramento, CA 95814

**RE: Medi-Cal Managed Care Expansion – County Organized Health System**

Dear Secretary Dooley,

The Humboldt County Board of Supervisors would like to reiterate our preference for a County Organized Health System (COHS) model of Medi-Cal managed care and request that our county be removed from the Request For Application (RFA) process to pursue a COHS.

On August 21, 2012, our Board approved a resolution affirming our support for a COHS model of managed care for Humboldt County Medi-Cal patients. The medical providers in our county, including the hospitals and community clinics continue to express strong support for a COHS in our community.

We request that Humboldt County be removed from the RFA to work with the Department of Health Care Services in moving forward with implementing a COHS.

Sincerely,

Ryan Sundberg  
Chair

Cc: Assemblymember Wesley Chesbro  
Senator Noreen Evans





## COUNTY OF HUMBOLDT

AGENDA ITEM NO.

C-5

For the meeting of: August 21, 2012

Date: August 6, 2012

To: Board of Supervisors

From: Phillip R. Crandall, Director, Department of Health and Human Services

Subject: Medi-Cal Managed Care

### RECOMMENDATION(S):

That the Board of Supervisors approve a Resolution affirming its support for a regional County Organized Health System model of Medi-Cal managed care for Humboldt County and send a copy to California Department of Health Care Services Secretary Diana Dooley, Assemblymember Wesley Chesbro and State Senator Noreen Evans.

SOURCE OF FUNDING: Federal and State Medi-Cal dollars

DISCUSSION: As part of the 2012/13 state budget, the State of California is expanding Medi-Cal managed care into the twenty-eight rural counties that currently provide Medi-Cal benefits on a fee-for-service basis only. The California Department of Health Care Services (DHCS) intends all Medi-Cal benefits will be provided by a managed care entity beginning June 1, 2013. DHCS is planning to release a Request for Applications (RFA) on September 1, 2012. Six other Northern California counties: Del Norte, Lassen, Modoc, Shasta, Siskiyou, and Trinity have requested to be excluded from the RFA to instead join Partnership HealthPlan of California (PHC), an existing regional County Organized Health System (COHS) to administer managed care Medi-Cal benefits. The DHCS has already given authorization for Lake County to join Solano, Napa, Yolo, Sonoma, Marin and Mendocino Counties in PHC.

Prepared by: Nancy Starck, Legislative Analyst

CAO Approval: *Tracy Jensen*

#### REVIEW:

Auditor \_\_\_\_\_ County Counsel \_\_\_\_\_ Personnel \_\_\_\_\_ Risk Manager \_\_\_\_\_ Other \_\_\_\_\_

#### TYPE OF ITEM:

☒ Consent  
☐ Departmental  
☐ Public Hearing  
☐ Other \_\_\_\_\_

#### PREVIOUS ACTION/REFERRAL:

Board Order No. \_\_\_\_\_

Meeting of: \_\_\_\_\_

#### BOARD OF SUPERVISORS, COUNTY OF HUMBOLDT

Upon motion of Supervisor *Sindberg* Seconded by Supervisor *Bohn*

Ayes: *Sindberg, Lovelace, Boos, Bohn, Clendenen*  
Nays \_\_\_\_\_  
Abstain \_\_\_\_\_  
Absent \_\_\_\_\_

and carried by those members present, the Board hereby approves the recommended action contained in this Board report.

Dated: *August 21, 2012*  
By: *Kathy Hayes*  
Kathy Hayes, Clerk of the Board

The fast pace of the State's process to shift Medi-Cal to a managed care system has not allowed for the benefit of a full scope local stakeholder process. However, local Medi-Cal providers and community organizations that serve Medi-Cal recipients held a meeting June 14, 2012 to discuss Medi-Cal managed care and the COHS model. Following that meeting, the Department of Health and Human Services met with representatives of Partnership HealthPlan.

The North Coast Clinics Network, the primary provider for approximately 60% of all Humboldt County Medi-Cal patients as well as more than 13,000 self-pay patients in 2011 and 86% of all County Medical Services Program (CMSP) patients in Humboldt County who will be newly eligible for Medi-Cal in 2014, has stated a clear preference for PHC. The Hospital Council of Northern and Central California representing Humboldt County's four hospitals, St Joseph Hospital, Mad River Hospital, Jerald Phelps Community Hospital and Redwood Memorial Hospital, has also taken a position in support of excluding Humboldt County and the six other Northern California counties from the RFA to instead join PHC.

The COHS model has been shown to be an effective Medi-Cal managed care model for improving patient health care outcomes for Medi-Cal recipients, with a focus on prevention and primary care, and allows for local representation in its governance structure.

Having support from the medical providers serving the majority of Medi-Cal patients in the county, Assemblymember Chesbro, joined by Assemblymembers Neilsen and LaMalfa, has been advocating to DHCS that Humboldt County be removed from the RFA to pursue a COHS instead. Assemblymember Chesbro's office has requested a Resolution from the Board affirming the County's support for a COHS.

This Resolution affirms the County's preference for Medi-Cal managed care benefits to be delivered by a County Organized Health System.

FINANCIAL IMPACT: Not applicable at this time

By approving this Resolution, this supports the Board's Strategic Framework by protecting vulnerable populations, creating opportunities for improved safety and health and builds interjurisdictional cooperation.

OTHER AGENCY INVOLVEMENT: Medi-Cal providers

ALTERNATIVES TO STAFF RECOMMENDATIONS: Board discretion

ATTACHMENTS: Sample Resolution



**BOARD OF SUPERVISORS, COUNTY OF HUMBOLDT, STATE OF CALIFORNIA**

**Certified copy of portion of proceedings; Meeting on August 21, 2012**

**RESOLUTION NO. 12-70**

**A RESOLUTION OF THE BOARD OF SUPERVISORS OF THE COUNTY OF HUMBOLDT AFFIRMING ITS SUPPORT FOR A REGIONAL COUNTY ORGANIZED HEALTH SYSTEM MODEL OF MEDI-CAL MANAGED CARE FOR HUMBOLDT COUNTY.**

**WHEREAS**, the number of Humboldt County residents enrolled in Medi-Cal exceeds 27,000 and the Medi-cal program supports the healthcare needs of low income, aged, blind and disabled residents; the current system of unmanaged fee-for-service healthcare delivery increases the overall costs of the Medi-Cal program, and is not as efficient with taxpayer dollars as managed care Medi-Cal where health care is coordinated between providers, and primary care and preventive services are emphasized; and

**WHEREAS**, the State of California is expanding Medi-Cal managed care into the 28 rural counties that are now fee-for-service only; and the Department of Health Care Services (DHCS) has indicated that the expansion of Medi-Cal managed care will likely be accomplished through a competitive bidding process; and

**WHEREAS**, the County Organized Health System (COHS) model of managed care has been shown to be an effective Medi-Cal managed care model for improving patient health care outcomes for Medi-Cal recipients, with a focus on prevention and primary care, and allows for local representation in its governance structure; and

**WHEREAS**, Partnership HealthPlan of California (PHC) is a managed care organization with significant experience with the Medi-Cal populations in Solano, Napa, Yolo, Sonoma, Marin and Mendocino counties; and has committed to work with Humboldt County (and six other contiguous fee-for-service northern California counties) in providing managed care services to our Medi-Cal beneficiaries through the COHS model; and

**WHEREAS**, Humboldt County Medi-Cal recipients can benefit from the expansion of a COHS into the County, improving access to care and expected health outcomes, should the State of California and PHC agree upon the terms of such an expansion; and

**NOW, THEREFORE, BE IT RESOLVED** that the Humboldt County Board of Supervisors hereby resolves that improved patient health outcomes at less cost to the taxpayer should be the main purpose of adopting a managed care model for Medi-Cal in Humboldt County; and anticipates that the State of California will support the recommendations of the elected representatives of Humboldt County when deciding how to organize Medi-Cal managed care within Humboldt County; and



**BE IT FURTHER RESOLVED** that the Board of Supervisors hereby affirms its support for a COHS model of Medi-Cal managed care for Humboldt County and authorizes the Department of Health and Human Services to work with the DHCS, PHC and local health care stakeholders to ensure the most effective transition possible.

Virginia Biers  
Chair, Humboldt County Board of Supervisors

Adopted on motion by Supervisor Sundberg, seconded by Supervisor Bohn and the following vote:

AYES: Supervisors: Sundberg, Lovelace, Bass, Bohn, Clendenen

NOES: Supervisors:

ABSENT: Supervisors:

STATE OF CALIFORNIA

County of Humboldt

)  
) SS.  
)

I, KATHY HAYES, Clerk of the Board of Supervisors of the County of Humboldt, State of California do hereby certify the foregoing to be a full, true, and correct copy of the original made in the above-titled matter by said Board of Supervisors at a meeting held in Eureka, California as the same now appears of record in my office.

In Witness Whereof, I have hereunto set my hand and affixed the Seal of said Board of Supervisors.

KATHY HAYES

Clerk of the Board of Supervisors of the County of Humboldt, State of California

By:

Tracy Damico  
TRACY DAMICO - DEPUTY CLERK OF THE BOARD

Date:

August 21, 2012



BOARD OF SUPERVISORS  
**COUNTY OF HUMBOLDT**  
825 5<sup>TH</sup> STREET  
EUREKA, CALIFORNIA 95501-1153 PHONE (707) 476-2390 FAX (707) 445-7299

January 29, 2013

Diana S. Dooley, Secretary  
State of California  
Health and Human Services Agency  
1600 Ninth Street, Room 460  
Sacramento, CA 95814

**RE: Medi-Cal Managed Care Expansion – County Organized Health System**

Dear Secretary Dooley,

The Humboldt County Board of Supervisors would like to reiterate our preference for a County Organized Health System (COHS) model of Medi-Cal managed care and request that our county be removed from the Request For Application (RFA) process to pursue a COHS.

On August 21, 2012, our Board approved a resolution affirming our support for a COHS model of managed care for Humboldt County Medi-Cal patients. The medical providers in our county, including the hospitals and community clinics continue to express strong support for a COHS in our community.

We request that Humboldt County be removed from the RFA to work with the Department of Health Care Services in moving forward with implementing a COHS.

Sincerely,

Ryan Sundberg  
Chair

Cc: Assemblymember Wesley Chesbro  
Senator Noreen Evans  
Kelly Brooks, CSAC

# ATTACHMENT 3





## COUNTY OF HUMBOLDT

AGENDA ITEM NO.

H-2

For the meeting of: April 23, 2013

Date: April 3, 2013  
To: Board of Supervisors  
From: Phillip R. Crandall, Director, Department of Health and Human Services  
Subject: Ordinance No. \_\_\_\_\_, enacting the Partnership HealthPlan of California Commission

### RECOMMENDATION(S):

That the Board of Supervisors:

1. Introduce by title, Ordinance No. \_\_\_\_\_, adding Chapter 1 (Partnership HealthPlan of California Commission), Title V (Health and Safety), Division 9 (Health Care), to the Humboldt County Code, and waive first reading of the ordinance,
2. That the Ordinance be set for adoption at least one week away.
3. Direct the Clerk of the Board to publish the pre-adoption summary of the Ordinance, and that the Clerk shall post a certified copy of the full text of the proposed Ordinance in the office of the Clerk of the Board of Supervisors, both publication and posting to be done at least five (5) days prior to the Board meeting at which the Ordinance will be adopted. (Government Code section 25124(b)(1)); and
4. Direct the Clerk of the Board, within fifteen (15) days after the adoption of the Ordinance, to publish a post-adoption summary of the Ordinance with the names of the Supervisors voting for and against the Ordinance and the Clerk shall post in the office of the Clerk of the Board a certified copy of the full text of those adopted Ordinances and Amendments along with the names of those Supervisors voting for and against the Ordinance. (Government Code section 25124(b)(1)).

SOURCE OF FUNDING: Federal and State Medi-Cal dollars

Prepared by Nancy Starck, Legislative Analyst, 441-5411

CAO Approval

*Amy Olsen*

#### REVIEW:

Auditor \_\_\_\_\_ County Counsel *JD* Personnel \_\_\_\_\_ Risk Manager \_\_\_\_\_ Other \_\_\_\_\_

#### TYPE OF ITEM:

☐ Consent  
☒ Departmental  
☐ Public Hearing  
☐ Other \_\_\_\_\_

#### PREVIOUS ACTION/REFERRAL:

Board Order No. \_\_\_\_\_

Meeting of: \_\_\_\_\_

#### BOARD OF SUPERVISORS, COUNTY OF HUMBOLDT

Upon motion of Supervisor *Bob* Seconded by Supervisor *Lavie*  
Ayes *Bob, Lavie, Sandberg, Bahr, Fennell*  
Nays \_\_\_\_\_  
Abstain \_\_\_\_\_  
Absent \_\_\_\_\_

and carried by those members present, the Board hereby approves the recommended action contained in this Board report.

Dated: *April 23, 2013*

By: *Kathy Hayes*

Kathy Hayes, Clerk of the Board

## DISCUSSION:

As part of the 2012/13 state budget, the State of California authorized expansion of Medi-Cal managed care into the twenty-eight rural counties that currently provide Medi-Cal benefits on a fee-for-service basis only. The California Department of Health Care Services (DHCS) intends all Medi-Cal benefits will be provided by a managed care entity beginning June 1, 2013.

On August 21, 2012, the Board approved a Resolution (Attachment 1) affirming its support for a regional County Organized Health System (COHS) model of Medi-Cal managed care for Humboldt County. The COHS model has been shown to be an effective Medi-Cal managed care model for improving patient health care outcomes for Medi-Cal recipients, with a focus on prevention and primary care, and allows for local representation in its governance structure.

On January 29, 2013, the Board approved a letter (Attachment 2) to California Health and Human Services Agency Secretary Diana Dooley reiterating support for a County Organized Health System model of Medi-cal managed care.

On February 27, 2013, the California Department of Health Care Services announced that Medi-Cal benefits in Humboldt County would be provided by Partnership HealthPlan of California, an existing County Organized Health System.

Partnership HealthPlan of California is governed by a Board of Commissioners, appointed by the Boards of Supervisors in the counties in which it operates. This ordinance is necessary to enact local representation on the Commission.

FINANCIAL IMPACT: There is no additional financial impact to the County General Fund associated with the recommendation before your Board. This action supports the Board's strategic framework by protecting vulnerable populations and creating opportunities for improved safety and health.

OTHER AGENCY INVOLVEMENT: Clinics, hospitals and other Medi-Cal health care providers

ALTERNATIVES TO STAFF RECOMMENDATIONS: The Board could elect not to approve this action. This is not recommended as the ordinance is required to implement a County Organized Health System model of Medi-Cal managed care in Humboldt County.

## ATTACHMENTS:

Attachment 1: August 21, 2012, Agenda item C5  
Attachment 2: January 29, 2013, Agenda item C10  
Attachment 3: Ordinance No. \_\_\_\_\_



**AN ORDINANCE OF THE BOARD OF SUPERVISORS OF THE  
COUNTY OF HUMBOLDT ADDING SECTIONS 591-1 THROUGH 591-9  
RELATING TO PARTNERSHIP HEALTHPLAN OF CALIFORNIA  
COMMISSION TO TITLE V OF THE HUMBOLDT COUNTY CODE**

The Board of Supervisors of the County of Humboldt ordains as follows:

SECTION 1. Sections 591-1 through 591-9 of Chapter 1 of Division 9 of Title V of the Humboldt County Code are added as shown on the attached pages.

SECTION 2. This ordinance shall take effect and be in force thirty (30) days from the date of its passage. A summary shall be published at least five (5) days before the date set for adoption and again fifteen (15) days after passage of this ordinance. It shall be published once with the names of the Board of Supervisors voting for and against the ordinance in a newspaper of general circulation published in the County of Humboldt, State of California.

PASSED, APPROVED AND ADOPTED this 14 day of May, 2013.

AYES: Supervisors-- Bass, Lovelace, Sundberg, Bohn, Fennell  
NOES: Supervisors--  
ABSENT: Supervisors--



RYAN SUNDBERG  
Chair of the Board of Supervisors of the  
County of Humboldt, State of California

(SEAL)

ATTEST:

Kathy Hayes, Clerk of the Board of Supervisors  
County of Humboldt





TITLE V - HEALTH & SAFETY

DIVISION 9

PARTNERSHIP HEALTHPLAN OF CALIFORNIA COMMISSION

Chapter 1 - Partnership HealthPlan of California Commission

- § 591-1. Intent.
- § 591-2. Authorization to Join Commission
- § 591-3. Membership of Commission
- § 591-4. Term of Office
- § 591-5. Powers and Duties of Commission
- § 591-6. Obligations of Commission
- § 591-7. Committees
- § 591-8. Termination of Membership
- § 591-9. Severability

TITLE V - HEALTH & SAFETY

DIVISION 9

PARTNERSHIP HEALTHPLAN OF CALIFORNIA COMMISSION

CHAPTER 1

591-1. INTENT.

Partnership HealthPlan of California Commission ("commission") is a multi-county commission that has created a managed health care plan for Medi-Cal recipients. The purpose of this chapter is to authorize the County of Humboldt to join the existing commission. This will allow the implementation of a county organized health system in Humboldt County as authorized by Welfare and Institutions Code § 14087.54. (Ord. \_\_\_, § \_\_, \_\_\_/2013)

The commission has a proven record of improving health care access to its members, who are Medi-Cal recipients, and improving Medi-Cal reimbursement rates to health care providers. The commission links each member with a primary care provider and has been successful in reducing inappropriate use of emergency rooms, providing appropriate levels of inpatient care for its members, developing innovative case management programs and arranging for the provision of an enhanced level of local health care services. (Ord. \_\_\_, § \_\_, \_\_\_/2013)

The commission will negotiate an exclusive contract with the California Department of Health Care Services authorizing the expansion of the Partnership HealthPlan of California into Humboldt County. This expansion is expected to occur on or about June 1, 2013. (Ord. \_\_\_, § \_\_, \_\_\_/2013)

591-2. AUTHORIZATION TO JOIN COMMISSION.

Pursuant to Welfare and Institutions Code § 14087.54, the Humboldt County Board of Supervisors hereby authorizes the County of Humboldt to join the commission. (Ord. \_\_\_, § \_\_, \_\_\_/2013)

591-3. MEMBERSHIP OF COMMISSION.

Commission representation shall be based on the number of Medi-Cal beneficiaries enrolled in the HealthPlan in each county as follows: one commissioner per zero to ten thousand beneficiaries; two commissioners per ten thousand to twenty-five thousand beneficiaries; three commissioners per twenty-five thousand to forty thousand beneficiaries; and four commissioners per more than forty thousand beneficiaries. (Ord. \_\_\_, § \_\_, \_\_\_/2013)

The members appointed by the Humboldt County Board of Supervisors shall serve at the pleasure of the board and shall be selected as follows: (Ord. \_\_\_, § \_\_, \_\_\_/2013)

(1) One member shall be the Director of Health and Human Services or Director's designee. (Ord. \_\_\_, § \_\_, \_\_\_/2013)

(2) Additional members will be nominated by local health care providers that serve Medi-Cal beneficiaries. (Ord. \_\_\_, § \_\_, \_\_\_/2013)

The Director of Health and Human Services will receive and evaluate nominations and make recommendations to the Board of Supervisors. (Ord. \_\_, § \_\_, \_\_/\_\_/2013)

**591-4. TERM OF OFFICE.**

The term for the commissioners shall be for four-year periods. Nothing herein shall prohibit a person from serving more than one term. Each commission member shall remain in office at the conclusion of that member's term until a successor member has been selected and installed into office. An office shall become vacant if a board member discontinues to function in the area from which appointed, or fails to attend three meetings in a row of the commission. (Ord. \_\_, § \_\_, \_\_/\_\_/2013)

**591-5. POWERS AND DUTIES OF COMMISSION.**

Pursuant to the provisions of Section 14087.54 of the Welfare and Institutions Code as it exists on the date of adoption of this ordinance, the commission shall: (Ord. \_\_, § \_\_, \_\_/\_\_/2013)

A. Have the power to negotiate the exclusive contract with the California State Department of Health Care Services as specified in Section 14087.5 of the Welfare and Institutions Code, and to arrange for the provision of health care services provided under Chapter 7, Part 3, Division 9 of the Welfare and Institutions Code; (Ord. \_\_, § \_\_, \_\_/\_\_/2013)

B. Be considered an entity separate from the County of Humboldt; (Ord. \_\_, § \_\_, \_\_/\_\_/2013)

C. File the statement required by Section 53051 of the Government Code; (Ord. \_\_, § \_\_, \_\_/\_\_/2013)

D. Have the power to acquire, possess, and dispose of real or personal property, as may be necessary for the performance of its functions, to employ personnel and contract for services required to meet its obligations, and to sue or be sued; and (Ord. \_\_, § \_\_, \_\_/\_\_/2013)

E. Have all the rights, powers, duties, privileges, and immunities conferred by Article 2.8 of Chapter 7, Part 3, Division 9 of the Welfare and Institutions Code in addition to those previously specified in this section. (Ord. \_\_, § \_\_, \_\_/\_\_/2013)

**591-6. OBLIGATIONS OF COMMISSION.**

Pursuant to the provisions of Section 14087.54(d) of the Welfare and Institutions Code as it exists on the date of adoption of the ordinance codified in this chapter, any obligations of the commission, statutory, contractual, or otherwise, shall be the obligations solely of the commission and shall not be the obligations of the County of Humboldt. The commission shall do business as the Partnership HealthPlan of California. (Ord. \_\_, § \_\_, \_\_/\_\_/2013)



**591-7. COMMITTEES.**

The commission may establish advisory committees from time to time for any purpose that will be beneficial in accomplishing the work of the commission. (Ord. \_\_, § \_\_, \_\_/\_\_/2013)

**591-8. TERMINATION OF MEMBERSHIP.**

The commission shall continue to represent Humboldt County until such time as the Humboldt County Board of Supervisors terminates the representation. To terminate the representation, the Humboldt County Board of Supervisors or its designee shall provide ninety-day notice to other participating counties and the state Department of Health Care Services, as specified in Welfare and Institutions Code § 14087.54(g). (Ord. \_\_, § \_\_, \_\_/\_\_/2013)

**591-9. SEVERABILITY.**

If any section, subsection, sentence, clause, or phrase of this ordinance is for any reason held to be unconstitutional or invalid, such decision shall not affect the validity of the remaining portion of the ordinance. The Board of Supervisors hereby declares that it would have passed this ordinance and every section, subsection, sentence, clause, or phrase thereof, irrespective of the fact that one or more section, subsection, sentence, clause, or phrase be declared unconstitutional or invalid. (Ord. \_\_, § \_\_, \_\_/\_\_/2013)