



COUNTY OF HUMBOLDT

AGENDA ITEM NO.

I-2

For the meeting of: April 18, 2017

Date: April 04, 2017

To: Board of Supervisors

From: Amy S. Nilsen, County Administrative Officer *AN*

Subject: Presentation on 2017 Community Budget Roadshow and Public Input on Measure S Allocations

RECOMMENDATION(S):

That the Board of Supervisors:

1. Receive the presentation and discuss the 2017 Community Budget Roadshow and public input on priorities for Measure S allocations.

SOURCE OF FUNDING:

General Fund

DISCUSSION:

On March 2, 6, and 9, 2017, with assistance from Access Humboldt and a facilitator, County of Humboldt elected officials, department heads and representatives from various departments hosted three separate community budget roadshow workshops in Benbow, McKinleyville and Eureka respectively. In addition after inclement weather, a fourth meeting, scheduled after the initial three meetings, was held in Willow Creek by the facilitator and Access Humboldt on March 23, 2017. The purpose of the roadshow was to present an overall view of the state of the county and to solicit public input on community priorities for Measure S revenues. In addition, community members unable to attend the workshops had the opportunity

Prepared by Christopher Shaver

CAO Approval *[Signature]*

REVIEW:

Auditor _____ County Counsel _____ Human Resources _____ Other _____

TYPE OF ITEM:

Consent
 Departmental
 Public Hearing
 Other _____

PREVIOUS ACTION/REFERRAL:

Board Order No.

Meeting of: 4/18/17

BOARD OF SUPERVISORS, COUNTY OF HUMBOLDT

Upon motion of Supervisor *Fennell* Seconded by Supervisor *Sundberg*

Ayes *Sundberg, Fennell, Bass, Bohn*

Nays

Abstain

Absent *Wilson*

and carried by those members present, the Board hereby approves the recommended action contained in this Board report.

Dated: Apr. 18, 2017

By: *[Signature]*
Kathy Hayes, Clerk of the Board

to participate and express their opinions on where to allocate Measure S revenues online via Open Humboldt.

As your Board is aware, Measure S, approved by Humboldt County voters in November of 2016, is a local tax on commercial cannabis cultivation. The intent of the measure is to promote legal cultivation and to fund essential county services. The county estimates that Measure S will generate \$2.2 million in FY 2017-18.

The ballot language for Measure S stated that funds generated by the measure could be used for a variety of broad services. Seven different service categories were listed: Public Safety, Job Creation, Crime Investigation, Environmental Cleanup and Restoration, Children and Family Mental Health Services, Drug Rehabilitation and Other Services (roads and issues not covered in the first six). The “Other” service category included roads, housing rehabilitation, permitting and a place for other ideas not covered in the first six categories.

The facilitator and staff utilized a facilitation guide to conduct small group, roundtable discussions focused on the aforementioned service categories and the specific strategies, or actions, that could be funded with Measure S revenues. Recruiting doctors, for example, was a strategy under the broad category of Job Creation. Additionally, Access Humboldt provided videography and photography services. The video and photographs were then utilized to not only help facilitate the Willow Creek meeting but to also provide a frame of reference for community members participating in the digital version of the roadshow via Open Humboldt.

Members of the community voted for their top two service priorities at each of the budget meetings and online. It is important to mention that they also voted on a list of strategies that was established by staff prior to the meetings. These strategies included an “other” option, but members of the public expressed a desire to create their own list of strategies. The service categories were created from the polling that took place in April 2016 on the measure. In total, there were 974 votes cast. Following is a listing of the services from the ballot language and how the community voted:

10.1%	98 votes	Public Safety
9.1%	89 votes	Job Creation
4.6%	45 votes	Crime Investigation/prosecution
14.9%	145 votes	Environmental Cleanup and Restoration
32.6%	318 votes	Children and Family Mental Health Services
12.7%	124 votes	Drug Rehabilitation
15.9%	155 votes	Other Services (housing and roads)

The broad category of Children and Family Mental Health Services received more than twice as many votes as any other category. The most popular strategies within that category included Prevention of Adverse Childhood Experiences (ACEs), and Family Resource Center Mental Health Clinicians. The next top two categories pertained to “Other” (low-income housing, recruiting mental health practitioners and roads) followed by Environmental Cleanup and Restoration (fines and fees). While the Job Creation category was not a top service, the individual strategy to recruit health care workers (doctors and nurses) received more votes than any other single strategy. In addition, a popular theme expressed across all services was a desire to “return to source,” or ensure that the funds are expended proportionately in those regions of the county that are generating the majority of Measure S tax dollars.

While Measure S represents significant potential as a new revenue source for the entire county, it will take several years before the county begins to receive an amount of revenue that is in line with the level of

interest the community has shown in permitting cannabis cultivation. With that said, current revenue estimates are just over \$2 million, and there are a number of critical issues the county is facing in FY 2017-18. One of those looming concerns is the 2016 U.S. Department of Justice Consent Decree, which requires the county to comply with Americans with Disabilities Act (ADA) by modifying facilities or offering reasonable accommodations for programs, services and activities. Total overall costs to fully comply with the decree are unknown at this time; however, initial estimates of up to several million will require capital improvements for facility modifications to county-wide facilities to include recreational assets and emergency shelters. In addition, there are other areas of concern to ensure the long-term health of the county both financially and in terms of infrastructure, such as rebuilding reserves and contingencies and addressing deferred maintenance and the need to effectively and efficiently deliver county mandated services to the public.

It should be noted that the facilitation guide developed for the roadshow is available to the public to conduct their own community budget meetings and is attached to this agenda item. Overall, the Community Budget Roadshow were well attended and Open Humboldt extended the public engagement efforts by offering an online venue for citizens to participate. The results of the voting clearly establish the public's priorities for tax revenue allocations, as indicated above.

FINANCIAL IMPACT:

Sufficient funds were budgeted in 1100-103-2123 in FY 2016-17 to cover costs associated with facility rental, facilitation, videography and various supplies due to cost saving from the Lew Edwards contract. Over 308 hours of staff time were involved in preparing for and attending these meetings and this cost is \$24,660. Total cost for staff time, facilitation and other services and supplies is \$33,235. In comparison to the 2016 Community Budget Meeting, staff time, facilitation and services and supplies amounted to \$19,250 (staff time amounted to \$15,750 of the total). A supplemental budget request to increase the Management & Budget Team's Special Department Expense line item (1100-103-2123) by an additional \$5,075 for FY 2017-18 will be required if your Board desires to continue the roadshow model of workshops.

Community budget meetings support the Board's 2017 Strategic Framework by inviting civic engagement and facilitating the establishment of local revenue sources to address local needs.

OTHER AGENCY INVOLVEMENT:

None.

ALTERNATIVES TO STAFF RECOMMENDATIONS:

The Board may choose not to receive the presentation and to direct staff to provide alternative recommendations for Measure S tax revenue allocations. However, this is not recommended due to expressed county and community expressed priorities.

ATTACHMENTS:

- 2017 Community Budget Roadshow Presentation
- 2017 Facilitator Guide to County Budget and Measure S



Community Priorities



What is a Roadshow?

- Public Engagement
 - Four Community Budget Workshops
 - County Outlook
 - Measure S
 - Open Humboldt



County
Challenges
for
2017-18

- **ADA Consent Decree**
- **Deferred maintenance = \$\$\$**
- **General Reserves/Contingencies**
- **Economic uncertainty**
- **Federal policy/budget**



Measure S

- Measure S passed November 2016
 - Cultivation tax
- 2,300+ applications received
- 84 complete (3.5%)
- 18 permits issued (as of March)
- Estimated \$2.2 million in tax revenue for FY 2017-18

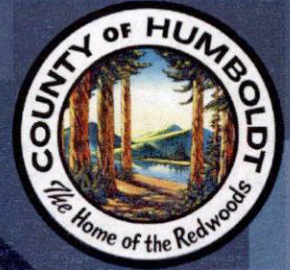


Measure S Service Categories

- Public Safety
- Job Creation
- Crime Investigation and Prosecution
- Environmental Cleanup and Restoration
- Children and Family Mental Health Services
- Drug Rehabilitation
- Other County Services (Roads, Housing, etc.)



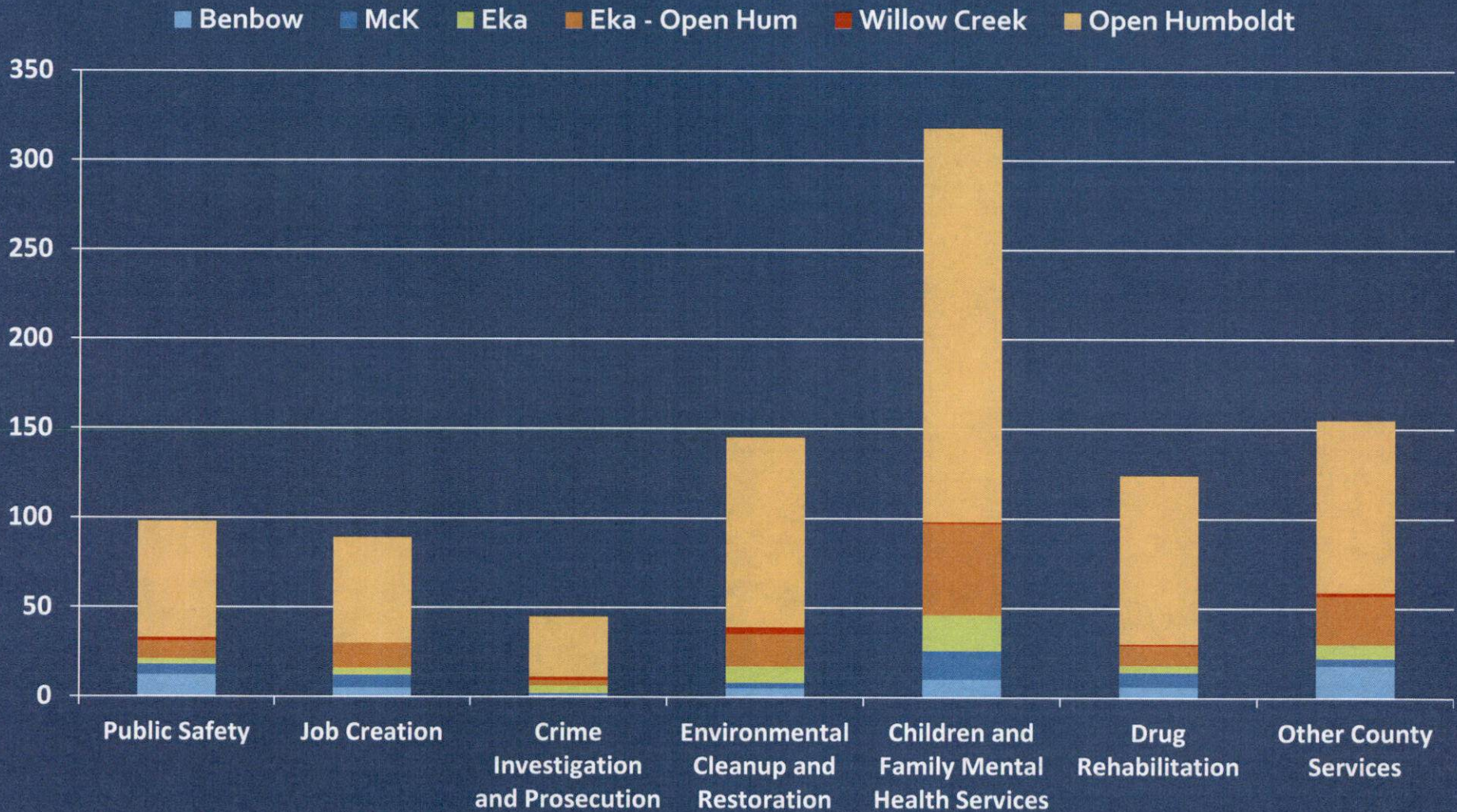
This slide has a short video showing highlights of Community Budget Meeting. The full video is available at humboldt.gov/Budget



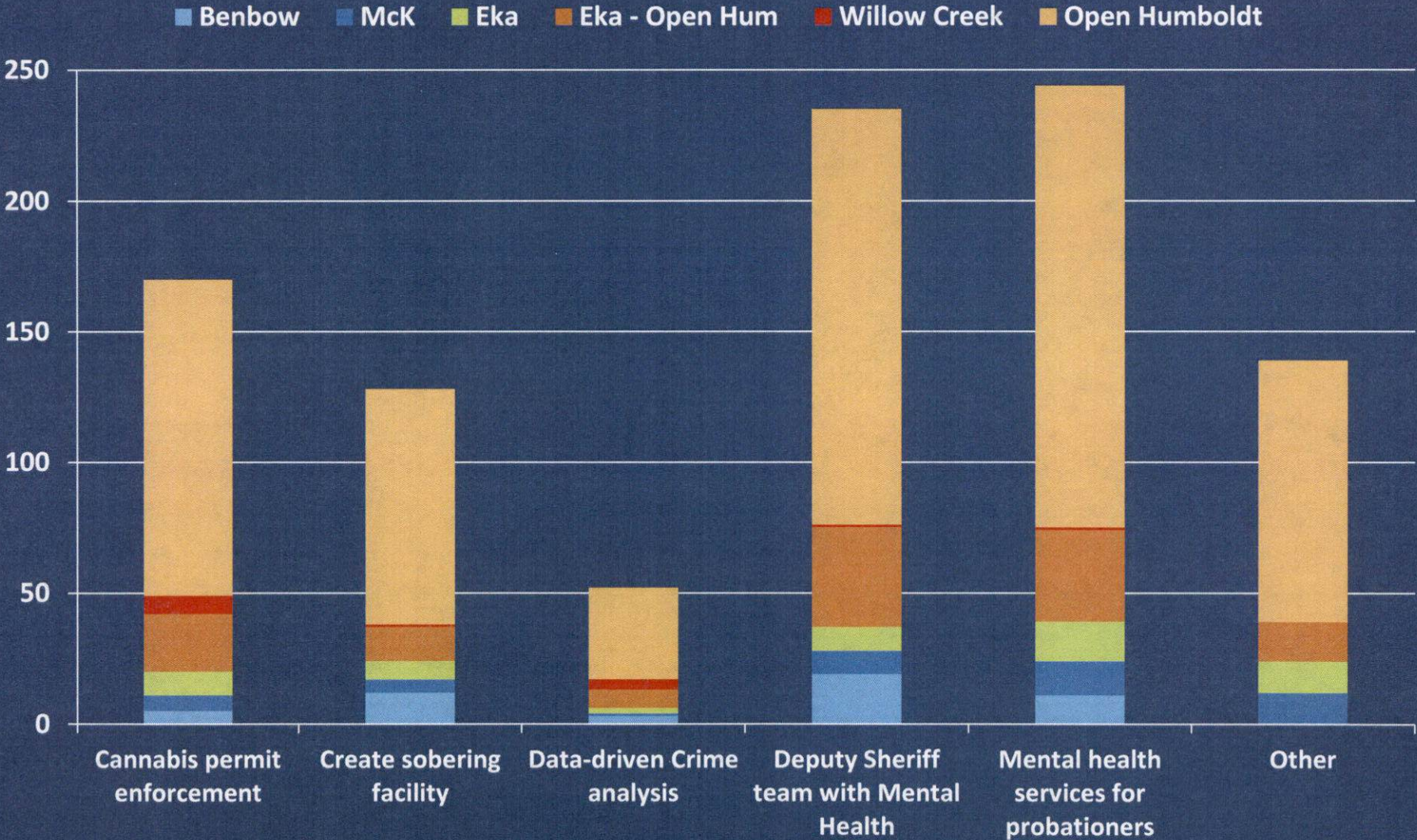
Measure S Community Priorities

- 10.1% 98 votes Public Safety
- 9.1% 89 votes Job Creation
- 4.6% 45 votes Crime Investigation
- 14.9% 145 votes Environmental Restoration
- **32.6%** **318 votes** **Children & Family Mental Health Svc**
- 12.7% 124 votes Drug Rehabilitation
- 15.9% 155 votes Other Services

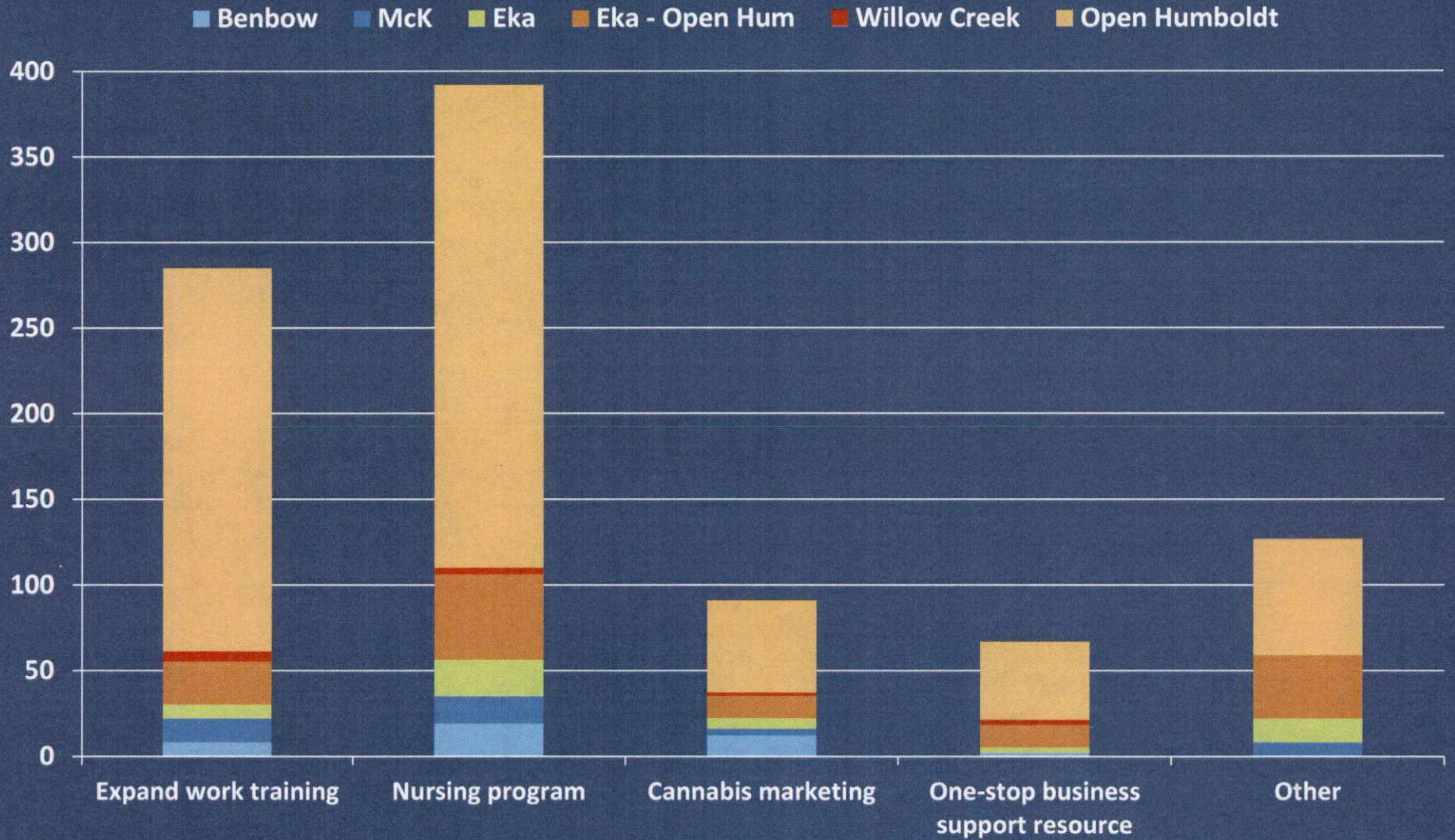
Measure S Priorities



Public Safety

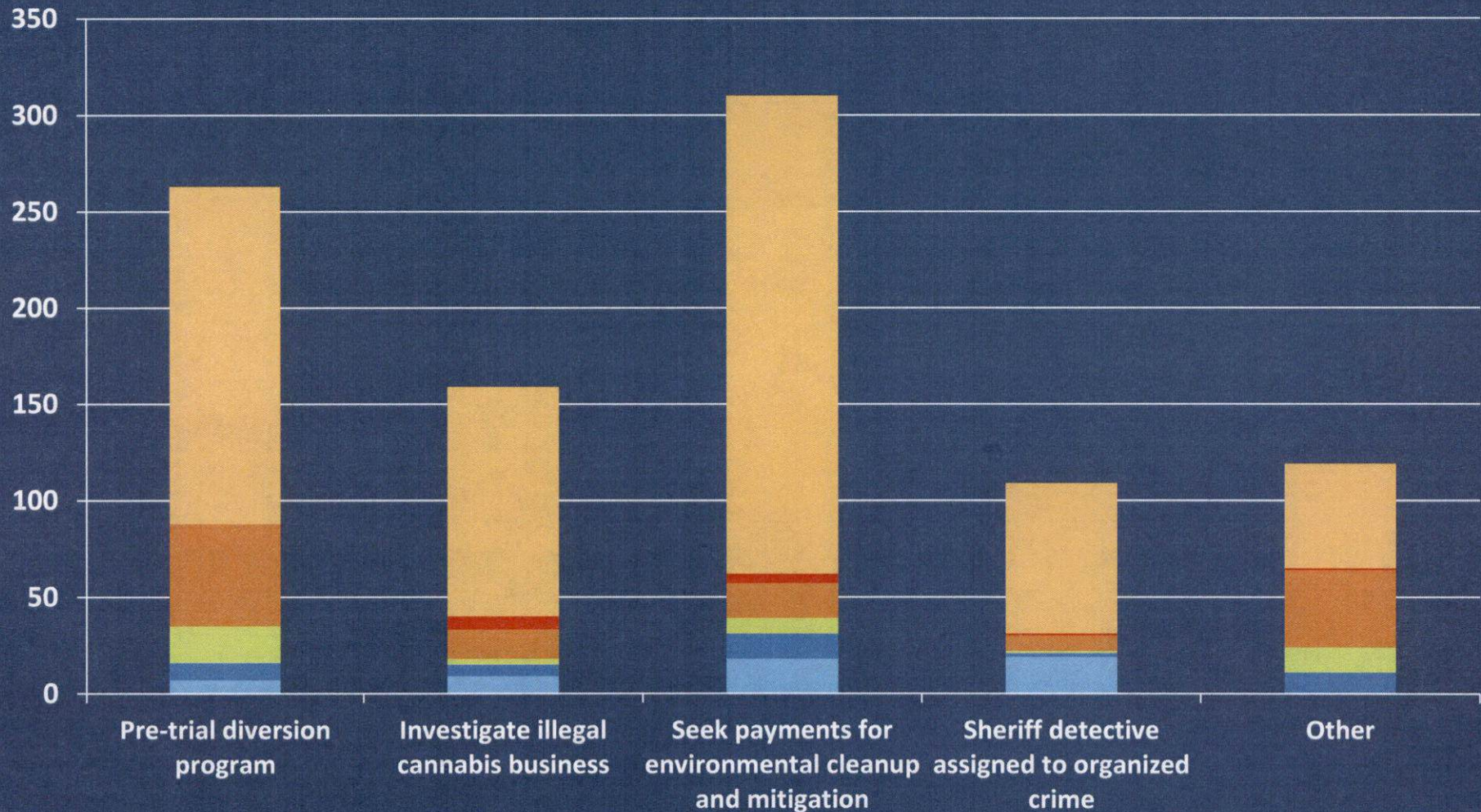


Job Creation

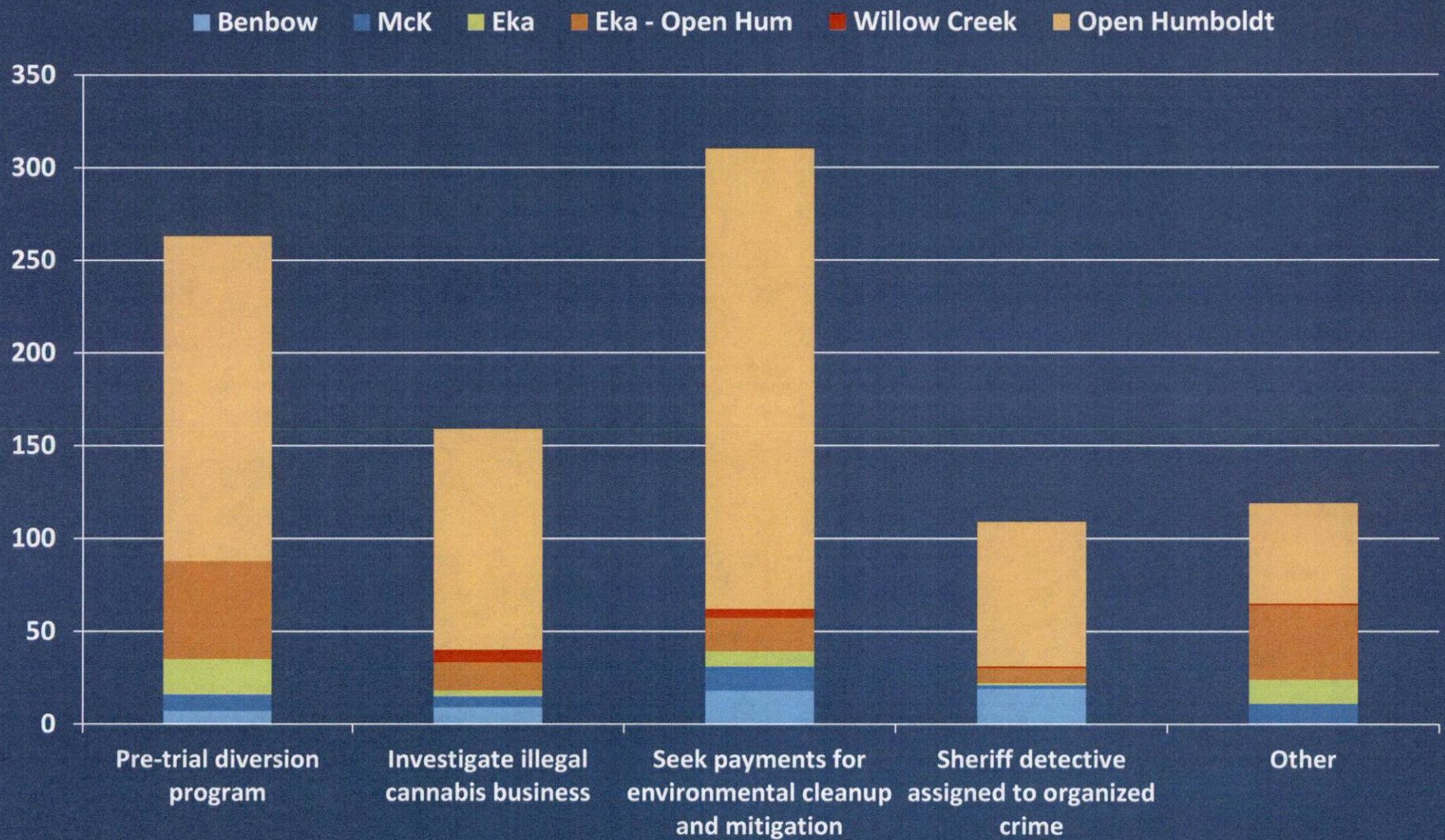


Crime Investigation/Prosecution

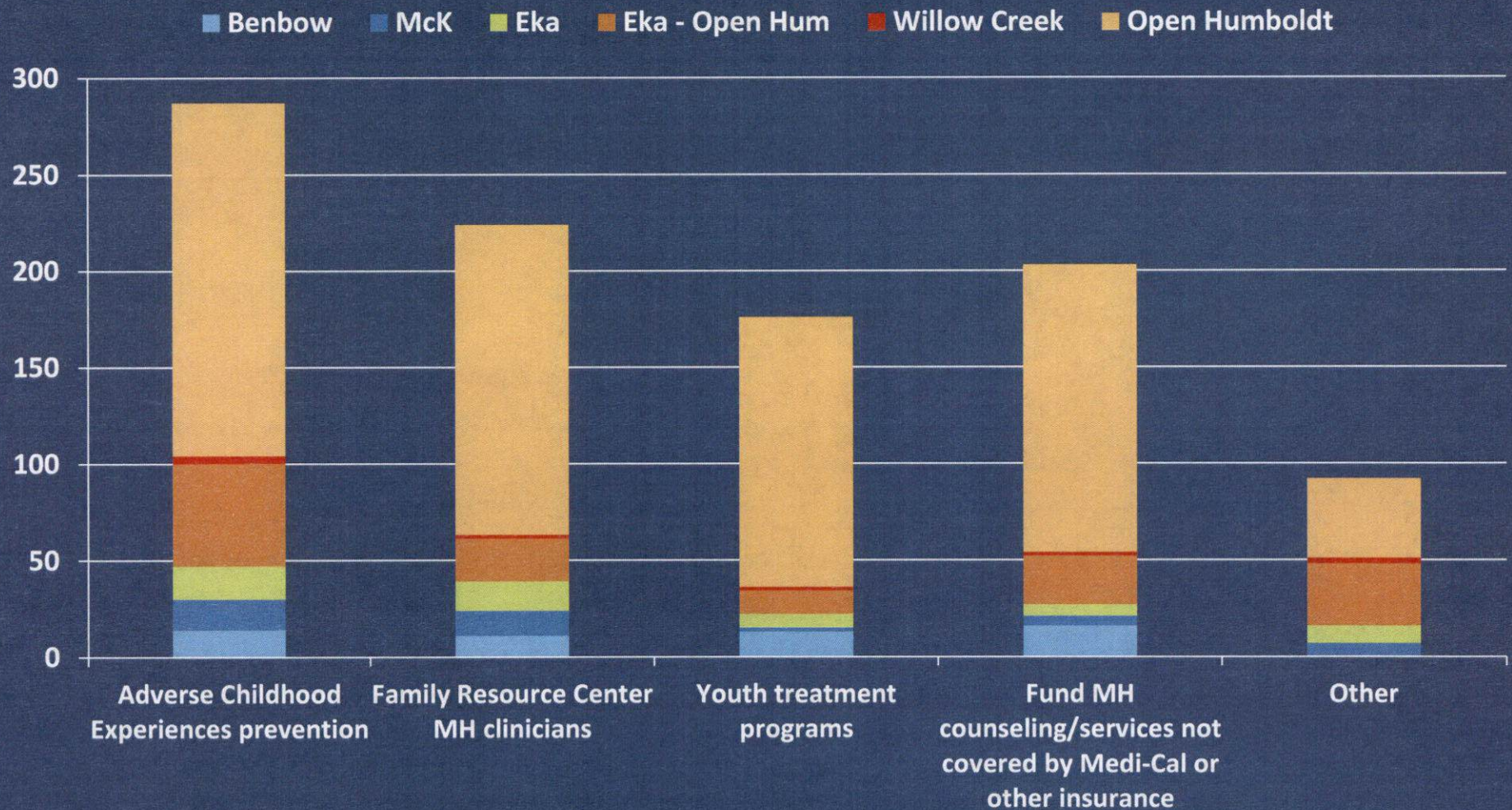
■ Benbow ■ McK ■ Eka ■ Eka - Open Hum ■ Willow Creek ■ Open Humboldt



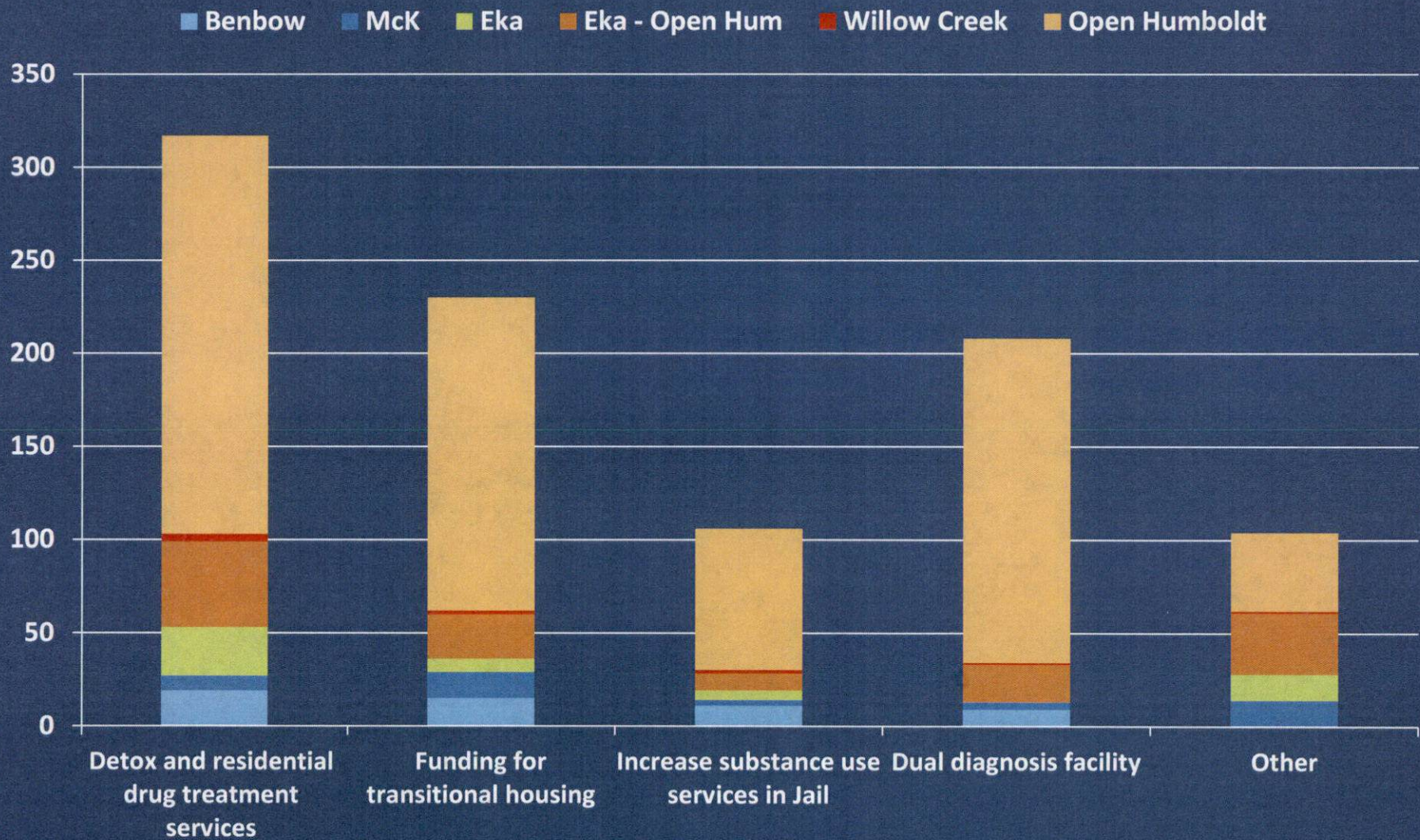
Environmental Cleanup



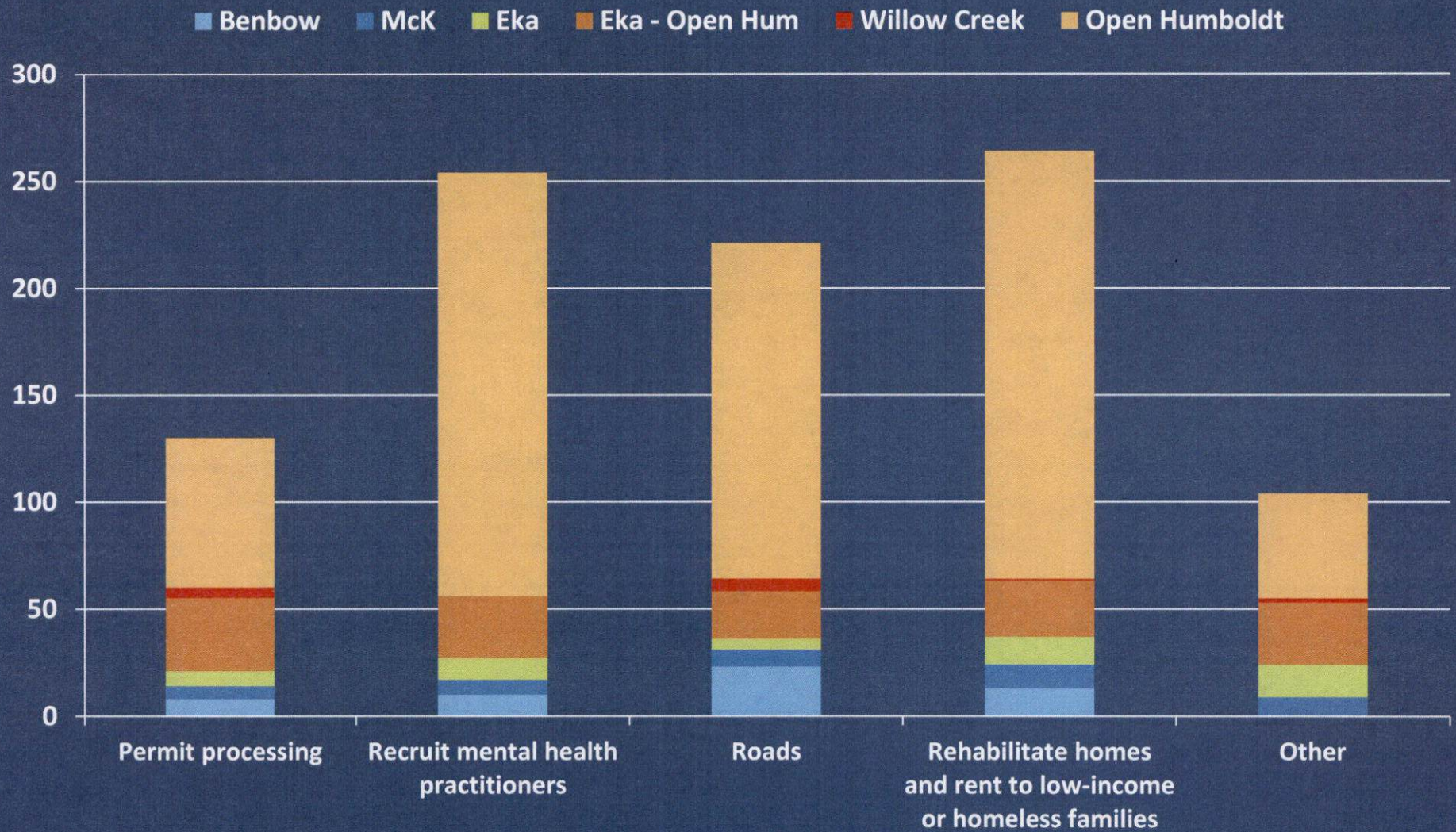
Children & Family Mental Health Services

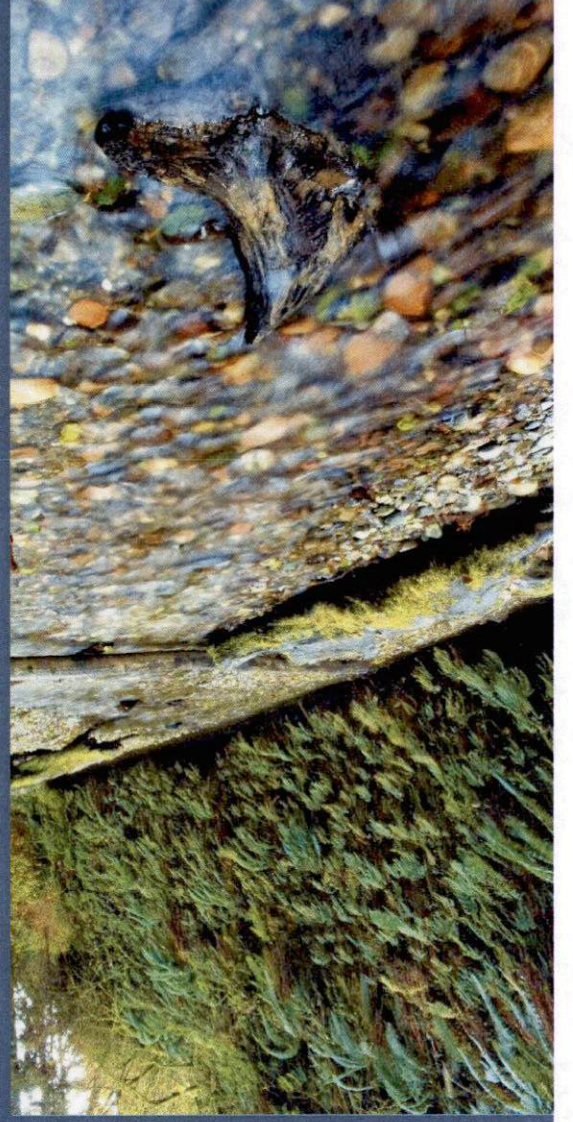


Drug Rehabilitation



Other County Services





Facilitator's Guide to the



Purpose

The purpose of this Facilitator's Guide is to support community groups to facilitate conversations with their members about the county budget. We hope that you use this guide as just that—a framework that can be modified to meet the needs and interests of the various groups that will use it.

Table of Contents

In this Facilitator's Guide, you will find:

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Voting Instructions	x
How to Stay Involved & Next Steps in the Budget Process	x

Session Preparation Suggestions

As the convener of the budget input session, we suggest you take to following steps to set your session up for success.

1. Choose the date and time for your session. We recommend a session of at least 1 hour in length.
2. Choose a comfortable location that:
 - a. Will hold the size group you believe will attend
 - b. Has small round tables that seat 4-5 people, or has enough space to arrange chairs in a semi-circle and then reconfigure the chairs into small groups
 - c. Has wi-fi and a computer/projector/screen so that you can view an informational video
3. Invite participants.
4. Familiarize yourself with the session agenda and discussion process.
5. Make copies for each participant of the following pages in this Guide:
 - a. Session Agenda (modified to include the dates, times specific to your meeting)
 - b. County Budget & Measure S Overview
 - c. Measure S Service Areas & Strategies
 - d. Voting Instructions
 - e. How to Stay Involved & Next Steps in the Budget Process
6. Have refreshments for participants, if possible.
7. Make "Table Templates" for each of the 7 Service Areas (example on page 6.)

Sample Detailed Facilitator’s Agenda & Process Tips

Humboldt County Budget & Measure S Input Session

[Date and Time]

[Location]

Purpose

Gather input from the community on their priorities for how to allocate funds resulting from the passage of Measure S: the local commercial cannabis tax passed in November.

Desired Outcomes

By the end of the session participants will have...

- A. An increased understanding of Measure S and the county budget
- B. Shared your priorities for Measure S funding. Service area options include:
 1. Public Safety;
 2. Job Creation;
 3. Crime Investigation/Prosecution;
 4. Environmental Cleanup/Restoration;
 5. Children/Family Mental Health;
 6. Drug Rehabilitation;
 7. Other County Services.

Agenda

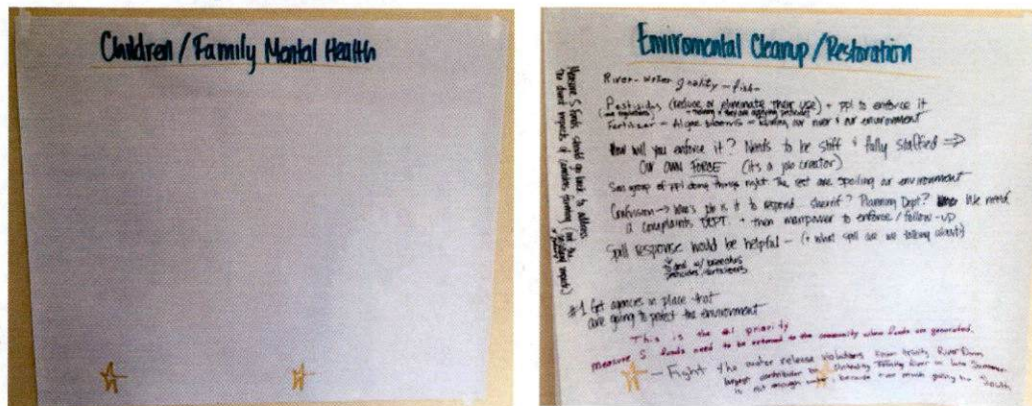
What	Who	When	Facilitator’s Notes & Process Tips
Opening <ul style="list-style-type: none"> • Welcome and Introduction • Purpose, outcomes and agenda • Conversation guidelines 	Facilitator	(10 mins)	<ul style="list-style-type: none"> • Welcome people to the meeting • State that you will be facilitating the meeting, meaning you will work to keep the group on task and on time and ensure that everyone is able to participate in the conversation • Review purpose, desired outcomes and agenda. • Review and agree on conversation guidelines for the meeting (See below)
County Budget and Measure S <ul style="list-style-type: none"> • Watch informational video from Budget Roadshow 	All	(10 mins)	<ul style="list-style-type: none"> • Screen the first 5 minutes of the “Budget Road Show 2017” informational video, located here: http://www.humboldtgov.org/
Measure S: Service Area Options & Strategies <ul style="list-style-type: none"> • 2 Small group conversations regarding strategies 	All	(25 mins)	<ul style="list-style-type: none"> • Review the 7 potential service area options (see handout) • Tell participants they will have the opportunity to provide detailed feedback on two option areas in small groups. There will be 2 rounds of 10 minute conversations. • Ask people to identify the two options they want to consider in small groups and move to the areas/table(s) assigned to that option. If the table(s) are already full, ask them to

			<p>move to another table with one of their other priority options.</p> <ul style="list-style-type: none"> • Ask people to review the information about the strategies for the option area they chose (see handout). Then have a conversation with the people at their table about the strategies and other ideas they may have for Measure S funds. • Ask people to make notes about their feedback and ideas on the “table templates” you have prepared in advance for each service area. (See photo on page 6.) • Give people 10 minutes to have their first conversation. Then ask them to move to a new table, and have a second 10 minute conversation. • At the end of the second round, invite people to reconfigure as a large group.
<p>Priority Strategies & Service Area Options</p> <ul style="list-style-type: none"> • Voting (using smartphones/tablets) 	All	(10 mins)	<ul style="list-style-type: none"> • Explain that participants will now have an opportunity to vote on the service areas and the strategies within them. • They have two options: • They can use their own smartphone/device and enter their votes here: http://humboldt.gov/1316/Open-Humboldt#peak_democracy • They can use the paper voting ballot (see handout). Collect these after voting and send to CAO's office via email or mail.
<p>Close</p> <ul style="list-style-type: none"> • Next steps • Feedback on the meeting 	Facilitator All	(5 mins)	<ul style="list-style-type: none"> • County staff will take the input they've received and aims to reflect the community's priorities when they propose the budget to the Board of Supervisors on June 6. That date, and during the Public Hearings on June 19, are great times for you to attend Board meetings to let them know whether they got it right. The budget is set to be adopted later that month. • People are also invited to contact their Supervisors directly, send additional written comments to the CAO's office, or go online and use the Open Humboldt voting tool. (see handout) • Feedback on meeting: You could invite people to share in 2-3 words—what did you like about this meeting and what would you like to see changed?

Proposed Conversation Guidelines

- Listen to understand, first.
- Be succinct
- Share the airtime
- Let people finish their thoughts (i.e., don't interrupt)
- Encourage everyone to participate
- Stay on topic and on time
- Turn off electronic devices

Table Templates



Using flip chart (27x34") paper, you can make "table templates" for people to take notes on during their small group discussions. These notes can then be typed up and shared via email to cao@co.humboldt.ca.us.

Additional Process Tips

So what is your most important role as a facilitator of this session? Don't worry about trying to flawlessly facilitate; rather, work to provide a comfortable environment for people to explore what they really think and feel about this topic, and to deepen their understanding of what other people think and feel. Aim to honor the folks that come to the conversation—the risk they may be taking in talking with strangers about this complex issue.

Some people are concerned about managing people that dominate the conversation as well as off-topic, or disruptive situations during sessions. We offer these tips:

- Invite everyone to share in the responsibility for guiding the conversation and to help keep the conversation on track when you go over the conversation guidelines.
- If someone is dominating, disruptive or has found their soapbox, respectfully interrupt the situation, refer to the conversation guidelines and invite everyone to get back on track. You could ask, "Is there anyone we haven't heard from yet?"
- If an area of interest has arisen that has taken the group off topic, ask the group if they would like to set aside the new topic for a separate conversation.

Sharing the Results of Your Session with the County

In order for county staff to incorporate the ideas and priorities from the people in your session, they will need to hear from you!

- After your session, please type and send the “Table Template” notes to cao@co.humboldt.ca.us.
- If people use paper ballots, you can scan and email them to cao@co.humboldt.ca.us or mail them to: Humboldt County Administrative Office, 825 5th Street, Eureka, CA 95501

Sample Participant Agenda

Humboldt County Budget & Measure S Input Session

[Date and Time]

[Location]

Purpose

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 1. Public Safety;
 2. Job Creation;
 3. Crime Investigation/Prosecution;
 4. Environmental Cleanup/Restoration;
 5. Children/Family Mental Health;
 6. Drug Rehabilitation;
 7. Other County Services.

Agenda

What	Who	When
Opening <ul style="list-style-type: none"> • Introduction • Purpose, outcomes and agenda • Ground rules 	Facilitator/All	x:xx-x:xx (10)
County Budget and Measure S <ul style="list-style-type: none"> • Watch informational video from Budget Roadshow 	All	x:xx-x:xx (10)
Measure S: Service Area Options & Strategies <ul style="list-style-type: none"> • Two small group conversations regarding strategies (10 minutes each) 	All	x:xx-x:xx (25)
Priority Strategies & Service Area Options <ul style="list-style-type: none"> • Voting (using smartphones/paper) 	Facilitator/All	x:xx-x:xx (10)
Close <ul style="list-style-type: none"> • Next steps • Feedback on meeting 	Facilitator/All	x:xx-x:xx (5)

Proposed Conversation Guidelines

- Listen to understand, first.
- Be succinct
- Share the airtime
- Let people finish their thoughts (i.e., don't interrupt)
- Encourage everyone to participate
- Stay on topic and on time
- Turn off electronic devices

County Budget & Measure S Overview

“Budget Road Show 2017” informational video: <http://www.humboldt.gov.org/>

COUNTY BUDGET OVERVIEW

Revenues are currently in line with expenses. This is due to three factors: sales and property taxes are up this year, and third is because of Measure S. However, there are a lot of variables with Measure S. This is a new tax with a new regulatory framework associated with it. The county anticipates having enough money this year to pay its bills but not necessarily enough to repair county facilities and infrastructure.

Some of the challenges the county is currently facing include:

AMERICANS WITH DISABILITIES ACT

A new bill, or expense, the county received this year is the Americans with Disabilities Act (ADA) settlement. This is a settlement with the Federal government that states the county has make all of its facilities and services compliant with the ADA. This is incredibly important, but it's also expensive. The full cost of ADA accessibility improvements is still unknown and the county is committed to setting aside money each year to address ADA. If the county does not comply with the settlement then the Federal government steps in, and things become much more expensive after that.

DEFERRED MAINTENANCE

There is a huge backlog of work that needs to be done on county buildings – from Veteran's Halls around the county that need a lot of work, to the Public Defender's Office that has a leaking roof and windows, to a leaking courthouse roof and much more. More funds need to put aside to repair the public's facilities.

GENERAL RESERVE

General Reserves is the county's Rainy Day fund – it's what the county uses for emergencies. County policy states that it needs to be at least 8 percent of General Fund revenues, which this year would have been about \$9.4 million. Currently, the rainy day fund is at \$2.32 million.

This is particularly dangerous given the uncertainty the county is facing in the future. Nonpartisan groups are forecasting that California and the country at large should be preparing for a downturn in the economy as soon as 2018. This would directly affect sales and property taxes.

The county receives most of its revenue from the Federal and State governments. If there are significant cuts to spending at either level, it could impact programs the county offers. One example is the Affordable Care Act (ACA). If ACA is repealed, depending on how it happens, the county could end up being on the hook for significant health care expenses for low income folks.

Measure S

Fall 2015

Medical Cannabis Regulation and Safety Act (MCRSA) signed – Medical cannabis regulations

- Gives local governments taxing authority

November 2016

Measure S passed – Cultivation tax

Adult Use of Marijuana Act (AUMA) passed – Recreational legalized, keep many MCRSA provisions, including taxation

On the November 8, 2016 ballots, citizens passed Measure S by a 2-to-1 margin. The ballot language they voted on was as follows:

“MEASURE S, Humboldt County Commercial Marijuana Cultivation Measure.

To maintain and improve essential services, including public safety, job creation; crime investigation/prosecution; environmental cleanup/restoration; children/family mental health; drug rehabilitation; other County services, shall Humboldt County establish a \$1 - \$3 per square foot, based upon type of grow, annual commercial marijuana cultivation tax generating approximately \$7.3 million annually until ended by voters, with all revenue for the County, none for the State, annual audits, and public review?”

Measure S Structure:

Commercial cannabis cultivation tax

- \$1/sq foot – Outdoor Grows
- \$2/sq foot – Mixed Light
- \$3/sq foot – Indoor

County can only tax permitted grows. Some estimate there are as many as 10—12,000 grows in Humboldt County, however we can only tax permitted grows. We think we can get about 80 permits processed in FY 17-18, which we estimate would bring in \$2.2 million to the General Fund in FY 17-18.

Permitting and Collection:

2,300+ applications received

84 were complete (3.5%)

18 permits issued

(As of Feb. 6)

Billed in March and November

Grower requirements:

- 3-page checklist
- 50 items to submit
- Have to complete items in order
- Meet state and local rules

The list of requirements is extensive for cultivators seeking a county permit. If an applicant does not meet a requirement, that item must be fixed in order to move on to the next. In

some cases, this can involve meeting regulations of other agencies, and it can involve significant investment.

This is all to say that it takes a significant amount of time and work to permit those involved with this newly regulated industry, so it is important to keep our expectations grounded.

Summary:

- Interest in going legit is high
- It will take several years for market and revenue to mature
- Liabilities and questions remain around county obligations and future of cannabis industry
- County must be cautious with spending

Measure S Service Areas & Strategies

The Service Areas described in the ballot language like “Public Safety” or “Job Creation” can be offered in a number of ways, which we are calling Strategies. Below are the service area options, and a number of strategies identified by county staff that have a connection to cannabis cultivation and could potentially be funded by revenues generated by Measure S.

1. Public Safety

A. Cannabis permit enforcement

- Dedicated deputy sheriffs to pursue environmentally damaging illegal marijuana farms within county.

B. Create sobering facility

- Create a sobering facility to direct habitual addicts to post law enforcement contact prior to arrest.

C. Data-driven crime analysis

- Collecting and analyzing comprehensive crime information that can aid in crime prevention strategies, organizational structure/deployment, and solution based law enforcement practices. Data Driven crime analysis is essential to the Sheriff’s approach to community based policing and crime reduction.

D. Deputy Sheriff team with Mental Health

- Deputy Sheriffs dedicated to crisis response/intervention would team up with Mental Health to respond, follow-up on cases of criminally mentally ill, and get them connected to helpful services.

E. Mental Health services for probationers

- People on adult/juvenile Probation and pretrial release in the community could also benefit from Mental Health services that are not currently being provided to stabilize them so that they don’t end up in crisis, having to utilize the County’s most expensive services (the emergency room or jail). This is a preventative program.

2. Job Creation

A. Expanding work training, work placement

- Funding for work training, work experience placement stipends, and/or on-the-job training subsidies for employers interested in hiring criminal offenders. This is a restorative justice practice and is preventative of future criminal behavior.

B. Nursing Program, recruit health care workers and doctors

- Working with the education institutions and industry leaders on reinstating a RN-BSN program and recruiting nurses. County Economic Development would also work with industry leaders and other agencies to develop strategic ways to recruit healthcare professionals, make training more accessible locally, expose more youth to healthcare professions and work to identify and address some of the barriers that deter professionals from choosing Humboldt.

C. Cannabis marketing/branding campaign

- Develop and work with a cannabis industry group to establish a strategic plan to produce a unified brand for Humboldt.
- D. One-stop business support**
- County Economic Development can become a one-stop business support resource for all business. Examples include expertise and support for recruiting new business, information on tax credits, permitting guidance, and assisting with business expansion, etc.
- 3. Crime Investigation/Prosecution**
- A. Pre-trial diversion program**
- Through the District Attorney's Office for stipulated low level/low risk offenders. This is a restorative justice practice, which reduces workload that alleviates pressure on the criminal justice system, generally, by shifting cases that successfully complete requirements away from prosecution to community-based resources without disrupting the pro-social things that offenders have in their favor (like a job).
- B. Investigate illegal cannabis business**
- Help to unravel the LLC companies and determine who is responsible for the cleanup costs when we see illegal and/or environmentally damaging grows.
- C. Seek payments for environmental cleanup and mitigation**
- We need to track and handle restitution and payments for those required to pay for cleanup/mitigation related to cannabis cultivation.
- D. Sheriff's Office Detective assigned to organized crime**
- Following up on organized crime involves special skills and training. This would allow the Sheriff's Office to have a detective dedicated to this important work.
- 4. Environmental Cleanup/Restoration**
- A. Code enforcement officer**
- Inspectors and Code Enforcement officers following up on neighborhood complaints.
- B. Spill Response**
- Long-term funding to ensure and enhance current response capability.
- C. Environmental cleanup and restoration funds**
- Would be used for "orphan" spills, when no other funding source exists, to include lab analysis, 3rd party reports on ground/surface water impacts and work plans for cleanup, and cleanup of contaminated sites.
- D. Enforcement via Environmental Taskforce**
- Enforcement funds for the Environmental Task Force (multiple agencies' staff time, transportation, prosecution) through the District Attorney's Office.
- 5. Children/Family Mental Health**
- A. Prevention of Adverse Childhood Experiences (ACES)**
- Early childhood mental health specialists would support/screen/refer families while in family-friendly environments like free playgroups. Specialists would

also consult with child care providers and staff to prevent preschool expulsions, provide better screening and referral for families early, and promote trauma-informed early childhood settings.

B. Family Resource Center Mental Health Clinicians

- Dedicate mental health clinicians with expertise in early childhood to work at and with Family Resource Centers, with drop-in or predictable hours for easy family access. This would align with regionalization efforts in communities throughout the county. Early intervention will prevent the problems we see later in the school-age and teen years.

C. Youth Treatment Programs

- Expand age-appropriate trauma and alcohol and drug treatment resources for offered by County DHHS-Children and Youth Family Services, to work within the community with high-risk youths (such as youth in foster care or dependency cases). Left unaddressed, trauma and addiction can lead to involvement in the juvenile/adult criminal justice systems so this is preventative.

D. Fund mental health counseling/services not covered by Medi-Cal or other insurance

- Mental Health counseling and services for families, students and young children often can only be provided by the county to those who are enrolled in Medi-Cal. This aim of this strategy is to set aside a portion of funds to cover expenses that are not covered by Medi-Cal or other insurance.

6. Drug Rehabilitation

A. Detox and residential drug treatment services

- Expand the number of types of drug treatment services and facilities available in the county by supporting local community-based organizations that provide residential treatment to clients. The county used to subsidize more residential treatment. Now these non-profit organizations are struggling to stay open. Assistance would enable these local non-profits to upgrade facilities and hire licensed staff, allowing them to become state-certified and leverage additional federal funds under the Drug Medi-Cal program. Expanding drug treatment will also reduce criminal justice costs.

B. Funding for transitional housing

- Support transitional housing with case management to further stabilize clients leaving residential drug treatment while they establish themselves in a drug- and crime-free lifestyle.

C. Increase substance use treatment services in jail

- Provide support for additional behavioral health specialists to provide drug treatment and co-occurring mental health and trauma recovery services for inmates to begin recovery prior to release.

D. Dual diagnosis facility

- Some individuals debilitating mental illness such as bipolar disorder or severe anxiety and at the same time are addicted to drugs or alcohol. A dual diagnosis

facility would be a place where they could go to recover from both at the same time.

7. Other County Services

A. Permit processing

- This would help the county and applicants get through the cannabis permitting process so more businesses could begin legally operating in Humboldt County.

B. Recruit mental health practitioners

- Develop strategy to recruit healthcare professionals (i.e., doctors, nurses, social workers, etc.) from all over the state with incentive programs to staff facilities and fill currently empty positions.

C. Roads

- Much of the county's 1,200-plus miles of roads are in poor condition. There are over \$200 million in work that needs to be done to bring these roads back up to an acceptable level.

D. Rehabilitate homes and rent to low-income or homeless families

- The agency to work with here is unclear, but the idea is to purchase abandoned or dilapidated homes, have a local contractor use inmates to repair the homes and then rent the homes out to homeless families. It would house people and teach inmates skills for jobs after release.

Voting Instructions

The county would like to understand the services that are most important to you. Please use either the following link to take the survey via your smartphone, or utilize the paper ballot below.

http://humboldt.gov/1316/Open-Humboldt#peak_democracy

Check your top two (2) Strategies from each service area.

Strategies

1. Public Safety
 - Cannabis permit enforcement
 - Create sobering facility
 - Data-driven crime analysis
 - Deputy Sheriff team with Mental Health
 - Mental health services for probationers
2. Job Creation
 - Expand work training, work placement
 - Nursing program, recruit health care workers and doctors
 - Cannabis marketing, branding campaign
 - One-stop business support resource
3. Crime Investigation and Prosecution
 - Pre-trial diversion program
 - Investigate illegal cannabis business
 - Seek payments for environmental cleanup and mitigation
 - Sheriff detective assigned to organized crime
4. Environmental Cleanup and Restoration
 - Code enforcement officers
 - Spill response
 - Environmental cleanup and restoration funds
 - Enforcement via Environmental Task Force
5. Children and Family Mental Health Services
 - Adverse Childhood Experiences prevention
 - Family Resource Center MH clinicians
 - Youth treatment programs
 - Fund MH counseling/services not covered by Medi-Cal or other insurance
6. Drug Rehabilitation
 - Detox and residential drug treatment services
 - Funding for transitional housing

- Increase substance use services in Jail
 - Dual diagnosis facility
7. Other County Services
- Permit processing
 - Recruit mental health practitioners
 - Roads
 - Rehabilitate homes and rent to low-income or homeless families

Circle your top two (2) Service Area options.

Service Areas

1. Public Safety
2. Job Creation
3. Crime Investigation and Prosecution
4. Environmental Cleanup and Restoration
5. Children and Family Mental Health Services
6. Drug Rehabilitation
7. Other County Services

How to Stay Involved & Next Steps in the Budget Process

There are several ways that you can stay engaged. We also invite you to let others know about how they can contribute their ideas and priorities:

- Talk to your County Supervisor
 - District 1: Rex Bohn rbohn@co.humboldt.ca.us
 - District 2: Estelle Fennell efennell@co.humboldt.ca.us
 - District 3: Mike Wilson Mike.Wilson@co.humboldt.ca.us
 - District 4: Virginia Bass vbass@co.humboldt.ca.us
 - District 5: Ryan Sundberg rsundberg@co.humboldt.ca.us
- Twitter: @HumCoGov #HumCo2018
- Add comments to the Open Humboldt Discussion Forum:
humboldt.gov/OpenHumboldt
- E-mail to cao@co.humboldt.ca.us
- Attend a meeting:
 - County staff will take the input they've received and aims to reflect the community's priorities when they propose the budget to the Board of Supervisors on June 6. That date, and during the Public Hearings on June 19, are great times for you to attend Board meetings to let them know whether they got it right. The budget is set to be adopted later that month.