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**Hayes, Kathy**

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**From:** Richard Fenton <fentonconst@aol.com>  
**Sent:** Monday, October 4, 2021 4:45 PM  
**To:** COB  
**Subject:** Board Meeting of October 5, 2021, Consent Agenda Item 1

Honorable Board of Supervisors:

The proposed contract with Armstrong, Inc for an Airport System Planning Study is incomplete, in that, Exhibit A, as referenced in the County's contract, Item 1. and Item 4.B. is incomplete. Without some delineation of scheduled rates of reimbursement, or at least maximum costs for each of the ten "deliverables" within their work plan, the County is authorizing a blank check to a consultant for \$1,598,868.00, with little factual basis for progress payments as the work proceeds.

As a consultant who has worked with the County of Humboldt in the past, I know that it would be quite unusual for any other department to expect the Board of Supervisors to approve a contract that had no stated reimbursement rates or specified totals for each item within the proposed scope of work.

The fact that the FAA appears to be in a position to reimburse the County for 100% of the costs, does not make it acceptable to enter a contract without adequate cost control and management tools.

Thank you,

Rich Fenton  
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